

SALIK COMPANY P.J.S.C.

**CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED
31 MARCH 2023 (UNAUDITED)**

SALIK COMPANY P.J.S.C.

**CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023**

	Page
Directors' report	1
Report on review of condensed interim financial statements to the Board of Directors of Salik Company P.J.S.C.	2 - 3
Condensed interim statement of profit or loss and comprehensive income	4
Condensed interim statement of financial position	5
Condensed interim statement of cash flows	6
Condensed interim statement of changes in equity	7
Notes to the condensed interim financial statements	8 - 26

SALIK COMPANY P.J.S.C.

DIRECTORS' REPORT FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023

The Board of Directors (the "Board") present their report together with the reviewed condensed interim financial statements of Salik Company P.J.S.C. ("Salik" or the "Company") for the three-month period ended 31 March 2023.

Board of Directors:

The directors of the company are:

Chairman: His Excellency Mattar Al Tayer
Vice chairman: Mr. Abdul Muhsen Ibrahim Kalbat
Members: Eng. Maitha Bin Adai
Mr. Mohammed Al-Mudharreb
Mr. Ibrahim Al Haddad (CEO)
Mr. Mohammed Abdulla Lengawi
Mr. Mohammad Alhawi

Principal activities:

The principal activities of the Company are the operations and maintenance of the existing tollgates throughout Dubai, UAE and for design, construction (including all the civil, electrical, gantry design and manufacturing, system integration, testing and commissioning) of new toll gates, including without limitation, the required tolling equipment, infrastructure and any interface requirements in relation to the new toll gates, but excluding the construction, operation and maintenance of the relevant toll roads.

Financial Performance:

During the three-month period ended 31 March 2023, the Company reported revenue of AED 520 million (Q1 2022: AED 488 million) and profit for the period was AED 275 million (Q1 2022: AED 403 million).

for the Board of Directors



**His Excellency Mattar Al Tayer
Chairman
Board of Directors
Salik Company P.J.S.C.**



Report on review of condensed interim financial statements to the Board of Directors of Salik Company P.J.S.C.

Introduction

We have reviewed the accompanying condensed interim statement of profit or loss and comprehensive of Salik Company P.J.S.C. (the 'Company' or 'Salik') for the three-month period ended 31 March 2023, the condensed interim statement of financial position as at 31 March 2023 and the related condensed interim statements of changes in equity and cash flows for the period then ended and notes, comprising a summary of significant accounting policies and other explanatory notes. Management is responsible for the preparation and presentation of these condensed interim financial statements in accordance with International Accounting Standard 34 'Interim Financial Reporting'. Our responsibility is to express a conclusion on these condensed interim financial statements based on our review.

Scope of review

We conducted our review in accordance with International Standard on Review Engagements 2410, 'Review of interim financial statements performed by the independent auditor of the entity'. A review of interim financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed interim financial statements are not prepared, in all material respects, in accordance with International Accounting Standard 34 "Interim Financial Reporting".

Emphases of matter

We draw attention to Note 2 to the condensed interim financial statements, which describes the fact that Salik Company P.J.S.C. has not been incorporated as a standalone entity for the period up to 30 June 2022 and the assets and liabilities of the Salik Tolling Business were transferred from Roads and Transport Authority ("RTA") to the Company on 1 July 2022. Therefore, the condensed interim financial statements include the carve-out financial information of the Salik Tolling Business within RTA for the comparative period from 1 January 2022 to 31 March 2022. We also draw attention to Note 2 to the condensed interim financial statements, which details the basis of preparation and carve-out adjustments applied.

Our conclusion is not modified in respect of these matters.



Report on review of condensed interim financial statements to the Board of Directors of Salik Company P.J.S.C. (continued)

Other matter

The comparative information for the condensed interim statements of profit or loss and comprehensive income, changes in equity and cash flows, and related explanatory notes, for the three-month period ended 31 March 2022 has not been audited or reviewed. The comparative information for the condensed interim statement of financial position as at 31 December 2022 is based on the audited financial statements for the year ended 31 December 2022.

PricewaterhouseCoopers Dubai
11 May 2023

A handwritten signature in blue ink, appearing to read 'Wassim El Afchal', written over a light blue horizontal line.

Wassim El Afchal
Registered Auditor Number 5454
Dubai, United Arab Emirates

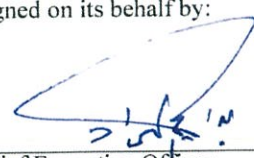
CONDENSED INTERIM STATEMENT OF PROFIT OR LOSS AND COMPREHENSIVE INCOME

		<i>Three-month period ended</i>	
		<i>31 March 2023</i>	<i>31 March 2022</i>
		<i>(unaudited)</i>	<i>(unaudited and not reviewed)</i>
		<i>AED'000</i>	<i>AED'000</i>
	<i>Notes</i>		
Revenue	6	520,126	488,188
Finance income		3,993	-
Cost of tags and recharge cards	7	(7,117)	(5,213)
Toll operation and maintenance expense	8	(20,631)	(24,140)
Employee benefit expense	9	(7,020)	(2,499)
Depreciation and amortisation expense	10	(20,415)	(1,449)
Service providers commission	12	(10,395)	(8,423)
Concession fee expense	15	(113,562)	-
Software enhancement expense	17	(1,892)	(3,882)
Impairment loss on trade receivables	19	(7,367)	(9,723)
Corporate allocation expense	21	-	(27,250)
Finance costs	11	(55,906)	-
Other expenses	13	(4,533)	(2,462)
Profit for the period		275,281	403,147
Other comprehensive income		-	-
Total comprehensive income for the period		275,281	403,147
Basic and diluted earnings per share for profit attributable to the ordinary equity holders of the Company (AED)	29	0.04	0.05

SALIK COMPANY P.J.S.C.
CONDENSED INTERIM STATEMENT OF FINANCIAL POSITION

		31 March 2023 (unaudited) AED'000	31 December 2022 (audited) AED'000
	Notes		
ASSETS			
Non-current assets			
Property and equipment	16	137	90
Intangibles	14	3,938,776	3,959,183
Other asset		680	720
		<u>3,939,593</u>	<u>3,959,993</u>
Current assets			
Inventories	18	2,330	11,536
Trade and other receivables	19	164,642	364,407
Due from related parties	21	176,159	144,308
Cash and cash equivalents	20	1,096,618	822,707
		<u>1,439,749</u>	<u>1,342,958</u>
Total assets		<u>5,379,342</u>	<u>5,302,951</u>
LIABILITIES			
Non-current liabilities			
Long-term borrowings	22	3,986,374	3,985,573
Provision for employees' end-of-service benefits	23	2,686	2,624
Contract liabilities	25	44,623	43,195
		<u>4,033,683</u>	<u>4,031,392</u>
Current liabilities			
Due to a related party	21	117,289	313,492
Trade and other payables	24	49,855	59,815
Contract liabilities	25	299,320	294,338
		<u>466,464</u>	<u>667,645</u>
Total liabilities		<u>4,500,147</u>	<u>4,699,037</u>
EQUITY			
Share capital	26	75,000	75,000
Statutory reserve	28	37,500	37,500
Retained earnings		766,695	491,414
Total equity		<u>879,195</u>	<u>603,914</u>
Total equity and liabilities		<u>5,379,342</u>	<u>5,302,951</u>

To the best of our knowledge, the condensed interim financial statements are prepared, in all material respects, in accordance with IAS 34. The condensed interim financial statements were approved by the Board of Directors on 11th May 2023 and were signed on its behalf by:


Chief Executive Officer


Chairman of the Board of Directors

The accompanying notes 1 to 36 form an integral part of these condensed interim financial statements.

CONDENSED INTERIM STATEMENT OF CASH FLOWS

		<i>Three-month period ended</i>	
		<i>31 March 2023</i>	<i>31 March 2022</i>
		<i>(unaudited)</i>	<i>(unaudited and not reviewed)</i>
	<i>Notes</i>	<i>AED'000</i>	<i>AED'000</i>
Cash flows from operating activities			
Profit for the period		275,281	403,147
Adjustments for:			
Depreciation of property and equipment	10	8	1,449
Amortisation of intangibles	10	20,407	-
Provision for employees' end-of-service benefits	23	62	446
Finance costs	11	55,906	-
Finance income		(3,993)	-
Impairment loss on trade receivables	19	7,367	9,723
Operating cash flows before changes in working capital		355,038	414,765
Changes in working capital:			
Trade and other receivables excluding impact of impairment loss		192,398	(24,936)
Due from related parties		(31,851)	-
Inventories		9,206	2,937
Trade and other payables		(9,960)	8,867
Due to a related party		(196,203)	-
Other asset		40	-
Contract liabilities		6,410	9,910
Net cash flows generated from operating activities		325,078	411,543
Cash flows from investing activities			
Payment for purchase of property and equipment	16	(55)	(108)
Interest income on deposits		3,993	-
Net cash generated from / (used in) investing activities		3,938	(108)
Cash flows from financing activities			
Finance costs paid		(55,105)	-
Net distribution to Parent	21	-	(411,435)
Net cash used in financing activities		(55,105)	(411,435)
Increase in cash and cash equivalents		273,911	-
Cash and cash equivalents at the beginning of the period		822,707	-
Cash and cash equivalents at the end of the period		1,096,618	-

The accompanying notes 1 to 36 form an integral part of these condensed interim financial statements.

SALIK COMPANY P.J.S.C.**CONDENSED INTERIM STATEMENT OF CHANGES IN EQUITY**

	Share capital AED'000	Statutory reserve AED'000	Net parent investment AED'000	Retained earnings AED'000	Total equity AED'000
At 1 January 2022	-	-	(10,080)	-	(10,080)
Total comprehensive income for the period	-	-	403,147	-	403,147
Net distribution to parent (Note 21)	-	-	(411,435)	-	(411,435)
At 31 March 2022 (unaudited)	-	-	(18,368)	-	(18,368)
At 1 January 2023	75,000	37,500	-	491,414	603,914
Total comprehensive income for the period	-	-	-	275,281	275,281
At 31 March 2023 (unaudited)	75,000	37,500	-	766,695	879,195

The accompanying notes 1 to 36 form an integral part of these condensed interim financial statements.

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023****1 DESCRIPTION OF BUSINESS AND PRINCIPAL ACTIVITIES**

Salik Company P.J.S.C. ('Salik' or the 'Company') is a Public Joint Stock Company incorporated on 30 June 2022 in the Emirate of Dubai, United Arab Emirates (UAE) under law no. 12 of 2022 issued by His Highness Sheikh Mohammed Bin Rashid Al Maktoum, the Ruler of Dubai, and started its operations on 1 July 2022.

The registered address of the Company is Floor 1, Block C, RTA Headquarter, Al-Garhoud, Marrakech Street, Dubai.

The Government of Dubai owns Salik Company P.J.S.C. represented by the Department of Finance ("DOF" or the "Parent"). The Company is ultimately owned and controlled by the Government of Dubai ('ultimate controlling party'). On 29 September 2022, DoF has sold 24.9% shares of the Company through an Initial Public Offering ("IPO") on the Dubai Financial Market ("DFM") stock exchange.

The principal activities of the Company are the operations and maintenance of the existing tollgates throughout Dubai, UAE and for design, construction (including all the civil, electrical, gantry design and manufacturing, system integration, testing and commissioning) of new toll gates, including without limitation, the required tolling equipment, infrastructure and any interface requirements in relation to the new toll gates, but excluding the construction, operation and maintenance of the relevant toll roads.

These condensed interim financial statements for the three-month period ended 31 March 2023 have been reviewed, not audited. The comparative information for the condensed interim statement of financial position is based on the audited Salik Company P.J.S.C financial statements as at 31 December 2022. The comparative information for the condensed interim statements of profit or loss and comprehensive income, changes in equity and cash flows, and related explanatory notes, for the three-month period ended 31 March 2022 has not been audited or reviewed as it is the first time the Company has prepared condensed interim financial statements for the three-month period ended 31 March 2023.

2 BASIS OF PREPARATION

These condensed interim financial statements for the three-month period ended 31 March 2023 have been prepared in accordance with International Accounting Standard (IAS): 34 *'Interim Financial Reporting'* and applicable requirements of the United Arab Emirates laws.

The condensed interim financial statements do not include all information and disclosures required in the annual financial statements and should be read in conjunction with the Company's financial statement for the year ended 31 December 2022.

The condensed interim financial statements are presented at historical cost basis. Historical cost is generally based on the fair value of the consideration given in exchange for assets, unless otherwise disclosed.

The Company started operating as a separate legal entity from 1 July 2022, therefore the comparative information for the three-month period ended 31 March 2022 and up to the six-month period ended 30 June 2022 represents Roads and Transport Authority (RTA) – Salik Tolling Business financial information carved out from the accounting records of RTA.

The transfer of the RTA - Salik Tolling Business to Salik Company P.J.S.C. represents a transfer of business under common control, whereby the condensed interim financial statements of the Company are presented as a continuation of RTA - Salik Tolling Business. The financial information presented in these condensed interim financial statements for the comparative period from 1 January 2022 to 31 March 2022 represents the financial results of Salik before the incorporation date of the Company as if the Company had historically operated as a standalone entity. Therefore, the transfer represents the predecessor method of accounting and retrospective presentation is used. As Salik was not a standalone legal entity for the comparative period from 1 January 2022 to 31 March 2022, the Company's results and financial performance has been carved-out from the accounting records of RTA and reflect the revenues and expenses of Salik Tolling Business as if these had always been a part of the Company. The assets and liabilities were transferred from RTA to the Company on 1 July 2022, at their predecessor carrying values and fair value measurement was not required.

Financial results and cash flows for the period ended 31 March 2022

Consistent with the Company's audited financial statements for the year ended 31 December 2022, the financial results and cash flows for the comparative period from 1 January 2022 to 31 March 2022 represent historical operations of the RTA - Salik Tolling Business and have been prepared from the accounting records of RTA wherein revenues, expenses, assets, and liabilities of the Salik tolling business were separately maintained in the RTA books except for corporate shared overheads. During the comparative period from 1 January 2022 to 31 March 2022, the Company functioned as part of the Traffic and Roads Agency ("TRA") which is one of the four agencies forming part of RTA. Accordingly, both RTA and TRA have historically performed certain corporate overhead functions for Salik. These include, but are not limited to, executive oversight, legal, finance, human resources, and financial reporting. The costs of such services have been allocated to the Company based on the most relevant allocation method to the service provided. Management believes such allocations are reasonable; however, they may not be indicative of the actual expense that would have been incurred had the Company been operating as a separate entity apart from RTA.

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)****2 BASIS OF PREPARATION (continued)**

Financial results and cash flows for the period ended 31 March 2022 (continued)

The cost allocated for these functions is included in corporate allocation expense in the condensed interim statement of profit or loss and comprehensive income for the comparative period presented. A complete discussion of the Company's relationship with RTA, together with the cost allocations, is included in Note 21 to the condensed interim financial statements.

Because Salik is not a standalone legal entity in the comparative period from 1 January 2022 to 31 March 2022, Parent's net investment is shown which represents the cumulative net investment by RTA in the Company until 31 March 2022. The impact of transactions between the Company and RTA that were not historically settled in cash are also included in the Net parent investment.

The condensed interim financial statements are presented in UAE Dirhams ("AED"), which is also the Company's functional currency. All values have been rounded to the nearest thousand ("000"), unless otherwise disclosed.

3 NEW STANDARDS, INTERPRETATIONS AND AMENDMENTS TO EXISTING STANDARDS**New standards, interpretations and amendments to existing standards as adopted by the Company**

The following are new standards, amendments and interpretations of IFRS that have been adopted by the Company. The application of these revised IFRSs, except where stated, have not had any material impact on the amounts reported for the current and prior periods.

Amendments to IFRS 1: *annual Improvements to IFRS Standards 2018–2020*

Amendments to IAS 3: *updating a reference to the Conceptual Framework*

Amendments to IFRS 9: *annual Improvements to IFRS Standards 2018–2020*

Amendments to IAS 16: *clarify how a seller-lessee subsequently measures sale and leaseback transactions*

Amendments to IAS 1: *presentation of Financial Statements & The classification of debt with covenants*

Amendments to IAS 37: *the costs to include when assessing whether a contract is onerous*

New standards, interpretations and amendments issued but not yet effective

The following are new standards, amendments, and interpretations of IFRS that have been issued but not yet effective.

IFRS 17: *Insurance contracts*

Amendments to IFRS 4: *the expiry date of the deferral approach*

Amendments to IAS 8: *the definition of accounting estimates*

Amendments to IAS 12 : *deferred tax on leases and decommissioning obligations*

Amendments to IFRS 16 : *clarify how a seller-lessee subsequently measures sale and leaseback transactions*

The Company has not early adopted any standards, interpretation or amendment that has been issued but is not yet effective. The Company does not expect the adoption of the above new standards and amendments to have a material impact on the future financial statements of the Company.

4 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies applied in the preparation of these condensed interim financial statements are consistent with those applied by the Company in its recent annual audited financial statements for the year ended 31 December 2022 except for the adoption of new and amended standards as mentioned in Note 3.

5 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

The preparation of the condensed interim financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets and liabilities, income and expense. Actual results may differ from these estimates.

The significant judgements made by management in applying the Company's accounting policies and the key sources of estimation uncertainty were the same as those that were applied in the preparation of the financial statements of the Company as at and for the year ended 31 December 2022.

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)**
6 REVENUE

Set out below is the disaggregation of the Company's revenue:

	<i>Three-month period ended</i>	
	<i>31 March 2023</i>	<i>31 March 2022</i>
	<i>(unaudited)</i>	<i>(unaudited and not reviewed)</i>
	<i>AED'000</i>	<i>AED'000</i>
Tolling revenue		
- Toll usage fees	454,246	421,112
- Tag activation fees*	8,602	11,395
Total tolling revenue	462,848	432,507
Fines and penalties	55,346	54,206
Inactive balance write-off (Note 25)	1,384	1,417
Miscellaneous	548	58
	520,126	488,188

*Tag activation fees is recognised on a straight-line basis over the estimated customer life of 5 years.

7 COST OF TAGS AND RECHARGE CARDS

	<i>Three-month period ended</i>	
	<i>31 March 2023</i>	<i>31 March 2022</i>
	<i>(unaudited)</i>	<i>(unaudited and not reviewed)</i>
	<i>AED'000</i>	<i>AED'000</i>
Inventories expensed - Salik tags	7,062	5,143
Inventories expensed - Salik recharge cards	55	70
	7,117	5,213

8 TOLL OPERATION AND MAINTENANCE EXPENSE

	<i>Three-month period ended</i>	
	<i>31 March 2023</i>	<i>31 March 2022</i>
	<i>(unaudited)</i>	<i>(unaudited and not reviewed)</i>
	<i>AED'000</i>	<i>AED'000</i>
Operating expenses	15,088	16,985
Maintenance expenses	5,543	7,155
	20,631	24,140

The operations and maintenance of the tolling system is outsourced to a third party service provider. Operating expenses comprise of account management charges, customer service charges, processing of violations charges, and charges relating to general requirements to operate the tolling business. Maintenance expense comprises back-office software support, maintaining and replacing equipment, and mobile application maintenance expenses. Operating and maintenance expenses are recorded in the period in which the services are provided.

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)**
9 EMPLOYEE BENEFITS EXPENSE

	<i>Three-month period ended</i>	
	<i>31 March 2023</i>	<i>31 March 2022</i>
	<i>(unaudited)</i>	<i>(unaudited and not reviewed)</i>
	<i>AED'000</i>	<i>AED'000</i>
Salaries and wages	5,715	2,177
End of service benefits	62	63
Bonus	518	-
Other benefits and allowances	725	259
	<u>7,020</u>	<u>2,499</u>

10 DEPRECIATION AND AMORTISATION EXPENSE

	<i>Three-month period ended</i>	
	<i>31 March 2023</i>	<i>31 March 2022</i>
	<i>(unaudited)</i>	<i>(unaudited and not reviewed)</i>
	<i>AED'000</i>	<i>AED'000</i>
Depreciation of property and equipment (Note 16)	8	1,449
Amortisation of intangibles (Note 14)	20,407	-
	<u>20,415</u>	<u>1,449</u>

11 FINANCE COSTS

	<i>Three-month period ended</i>	
	<i>31 March 2023</i>	<i>31 March 2022</i>
	<i>(unaudited)</i>	<i>(unaudited and not reviewed)</i>
	<i>AED'000</i>	<i>AED'000</i>
Finance cost on borrowings	55,866	-
Other finance costs	40	-
	<u>55,906</u>	<u>-</u>

12 SERVICE PROVIDERS COMMISSION

	<i>Three-month period ended</i>	
	<i>31 March 2023</i>	<i>31 March 2022</i>
	<i>(unaudited)</i>	<i>(unaudited and not reviewed)</i>
	<i>AED'000</i>	<i>AED'000</i>
Service provider expense		
- Bank commission	3,790	1,759
- Other Emirates commission	3,321	2,815
Commission on card sales	2,240	2,744
Commission on tag sales	1,044	1,105
	<u>10,395</u>	<u>8,423</u>

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)
13 OTHER EXPENSES

	<i>Three-month period ended</i>	
	<i>31 March 2023</i>	<i>31 March 2022</i>
	<i>(unaudited)</i>	<i>(unaudited and not reviewed)</i>
	<i>AED'000</i>	<i>AED'000</i>
Professional fees	2,324	1,005
Transition service expense (Note 21)	794	-
Utilities	384	158
Marketing and advertisement	255	-
Travel and accommodation	73	-
Entertainment	25	-
Wireless communication for Salik RFID tags	-	52
Other expenses	678	1,247
	<u>4,533</u>	<u>2,462</u>

14 INTANGIBLES

This represents the Company's right under the service concession agreement (Note 15), that is, an upfront concession fee of AED 4,000 million (31 December 2022: AED 4,000 million) to RTA under the service concession agreement between RTA and the Company.

For the period ended 31 March 2023:

	<i>AED'000</i>
Cost	
At 1 January 2023 and 31 March 2023	<u>4,000,000</u>
Accumulated amortisation	
At 1 January 2023	(40,817)
Charge for the period (Note 10)	(20,407)
At 31 March 2023	<u>(61,224)</u>
Net carrying amount	
At 31 March 2023	<u>3,938,776</u>

For the year ended 31 December 2022:

	<i>AED'000</i>
Cost	
At 1 January 2022	-
Additions	4,000,000
At 31 December 2022	<u>4,000,000</u>
Accumulated amortisation	
At 1 January 2022	-
Charge for the year	(40,817)
At 31 December 2022	<u>(40,817)</u>
Net carrying amount	
At 31 December 2022	<u>3,959,183</u>

15 SERVICE CONCESSION ARRANGEMENT

Salik Company P.J.S.C. entered into a concession agreement with RTA effective 1 July 2022 to undertake the Dubai tolling operations for which Salik ("Operator") made an upfront concession payment of AED 4,000 million plus VAT of AED 200 million to RTA ("Grantor") for existing toll gates and an amount as agreed upon as and when new toll gates are constructed.

Additionally, a variable concession fee of 25% of toll fee earned excluding tag activation fees, violations revenue, inactive balance write-off or any other miscellaneous revenue is payable to RTA for each quarter period. The agreement term is 49 years ("the concession period") unless terminated or extended as per the terms of the concession agreement. As per the terms of the concession agreement, there are no decommissioning obligations at the end of the contractual period and therefore, no liability has been recorded as of 31 March 2023.

Variable concession fee for three-month period ended 31 March 2023 amounts to AED 113.56 million (31 March 2022: NIL), which has been recorded as an expense in the condensed interim statement of profit or loss and comprehensive income.

Key elements of concession agreement

Tolling Operations, Tolling Systems, Tolling Assets: The Company have the absolute responsibility for the Dubai tolling operations and the operation, maintenance, development and/or upgrade of the tolling system. All costs and expenses incurred in this relation are at expense of the Company. Ownership over tolling assets vests with RTA.

Revisions to toll fee: The Company has exclusive right to charge, collect and keep for its account toll fees and other road user charges from vehicles utilizing the toll roads. The Company has a right to increase the toll fees to account for increase in operational cost or to consider the impact of inflation. Such increase in toll fees has to be approved by Dubai Executive Council. In case the revision in toll rate is not approved by the Dubai Executive Council, the Company will be compensated for such non approval by reduction in the variable concession fee charged by RTA only if the proposed increase was on account of increased inflation rates.

New toll gates: The Company has exclusive right to undertake any tolling works with respect to the new toll gates and all costs and expenses incurred for the tolling works will be reimbursed by RTA on a cost plus 10% basis. For obtaining the right to charge users, the Company shall pay to RTA a fee determined based on valuation of the new toll gate. In case of difference in valuation done by RTA and that done by Salik by more than 5%, an earnout mechanism will apply, whereby during the period of 5 years following the completion and commissioning of the new toll gate, the Company shall be liable to pay earn-out payments only if there is a positive traffic delta.

Replacement of Tolling Assets: The Company shall be reimbursed by RTA on a cost plus 5% basis for replacement of each tolling asset upon the end of its useful life.

Termination: The Company may terminate the agreement if RTA is in breach of its obligations and if a change in law were to make it illegal or impossible for the Company to perform substantially all its obligations under the agreement. RTA may terminate the agreement by giving notice to the Company, if an insolvency event occurs, if the Company commits a prohibited act or if certain type of breaches of the agreement occur. Further, RTA also has an option to voluntarily terminate the agreement by giving notice of voluntary termination to the Company. Compensation amounts will have to be paid by either of the parties upon occurrence of certain events, that is, it will have to be paid by RTA in case of exercise of voluntary termination or breach by RTA of its obligations and will have to be paid by the Company if it commits a prohibited act.

Transfer of Assets and Rights: On end of the agreement, Operator shall, without consideration, transfer to Grantor all rights, title and interest of assets, intellectual property rights used in Dubai tolling operations.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)
16 PROPERTY AND EQUIPMENT*For the period ended 31 March 2023:*

	<i>Office and furniture AED'000</i>
Cost	
At 1 January 2023	150
Additions	55
At 31 March 2023	205
Accumulated depreciation	
At 1 January 2023	60
Depreciation charge for the period (Note 10)	8
At 31 March 2023	68
Net carrying amount	
At 31 March 2023	137

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)
16 PROPERTY AND EQUIPMENT (continued)

For the year ended 31 December 2022:

	<i>Buildings</i> <i>AED'000</i>	<i>Infrastructure</i> <i>assets</i> <i>AED'000</i>	<i>Tolling</i> <i>equipment</i> <i>AED'000</i>	<i>Office &</i> <i>furniture</i> <i>AED'000</i>	<i>Capital work in</i> <i>progress</i> <i>AED'000</i>	<i>Total</i> <i>AED'000</i>
Cost						
At 1 January 2022	2,438	128,718	49,438	1,657	27,680	209,931
Additions	-	-	106	-	3,052	3,158
Transfer*	-	-	2,259	-	(2,259)	-
Transfer from related party	-	-	-	150	-	150
Retirements**	-	-	(47,045)	(1,069)	-	(48,114)
Property and equipment not transferred to Salik***	(2,438)	(128,718)	(4,758)	(588)	(28,473)	(164,975)
At 31 December 2022	-	-	-	150	-	150
Accumulated depreciation						
At 1 January 2022	1,153	51,142	48,646	1,653	-	102,594
Depreciation charge for the year	52	2,573	691	15	-	3,331
Transfer from related party	-	-	-	46	-	46
Retirements**	-	-	(4,758)	(1,069)	-	(5,827)
Property and equipment not transferred to Salik***	(1,205)	(53,715)	(44,579)	(585)	-	(100,084)
At 31 December 2022	-	-	-	60	-	60
Net carrying amount						
At 31 December 2022	-	-	-	90	-	90

*This includes transfer of Information technology (IT) assets of AED 2.3 million from CWIP to Tolling Equipment during the period.

**Retirements relate to certain fully depreciated Information technology (IT) assets under tolling equipment category and telecommunication assets under office & furniture category.

***The property and equipment i.e. building, infrastructure assets and tolling equipment used by the Company in its operations till 30 June 2022, that is, until the date of its incorporation, but are legally owned by RTA and are not transferred to Salik Company P.J.S.C. on formation of the legal entity. However, as part of the service concession agreement (Note 15) entered into between by the Company and RTA these assets will be used by Salik to provide operation, maintenance, and management of Tolling business in Dubai.

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)
16 PROPERTY AND EQUIPMENT (continued)
For the period ended 31 March 2022:

	<i>Buildings</i> <i>AED'000</i>	<i>Infrastructure</i> <i>assets</i> <i>AED'000</i>	<i>Tolling</i> <i>equipment</i> <i>AED'000</i>	<i>Office &</i> <i>furniture</i> <i>AED'000</i>	<i>Capital work in</i> <i>progress</i> <i>AED'000</i>	<i>Total</i> <i>AED'000</i>
Cost						
At 1 January 2022	2,438	128,718	49,438	1,657	27,680	209,931
Additions	-	-	108	-	-	108
Retirements	-	-	(4,757)	(1,070)	-	(5,827)
At 31 March 2022	2,438	128,718	44,789	587	27,680	204,212
Accumulated depreciation						
At 1 January 2022	1,153	51,142	48,646	1,653	-	102,594
Depreciation charge for the period (Note 10)	26	1,287	135	1	-	1,449
Retirements	-	-	(4,757)	(1,070)	-	(5,827)
At 31 March 2022	1,179	52,429	44,024	584	-	98,216
Net carrying amount						
At 31 March 2022	1,259	76,289	765	3	27,680	105,996

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)**
17 SOFTWARE ENHANCEMENT EXPENSE

The expenditure incurred towards enhancements of the software did not meet capitalisation criteria and have been expensed in the period in which the expense was incurred. Expenses incurred related to software enhancement was AED 1.9 million for the three-month period ended 31 March 2023 and AED 3.9 million for three-month period ended 31 March 2022.

18 INVENTORIES

	31 March 2023 (unaudited) AED'000	31 December 2022 (audited) AED'000
Salik tags	252	5,188
Salik recharge scratch cards	2,078	6,348
	2,330	11,536

All inventories are in the form of finished goods. The cost of inventories recognised as expense during the period is included in 'Cost of tags and recharge cards' on the condensed interim statement of profit or loss and comprehensive income. None of the inventories are carried at net realisable value being lower than cost for all periods presented. There are no obsolete or slow-moving inventories. There has been no write-off of inventory in the periods presented.

19 TRADE AND OTHER RECEIVABLES

	31 March 2023 (unaudited) AED'000	31 December 2022 (audited) AED'000	31 March 2022 (unaudited and not reviewed) AED'000
Trade receivables (including fines and penalties)	314,801	313,410	374,676
Less: loss allowance on fines and penalties	(179,657)	(183,074)	(195,729)
	135,144	130,336	178,947
VAT receivable	9,277	211,249	-
Advance to supplier	18,829	20,808	-
Prepayments and other assets	1,392	2,014	-
	164,642	364,407	178,947
Break up of trade receivables is as follows:			
Fines and penalties	282,184	286,182	293,491
Taxi	8,051	7,543	32,421
Telecom	4,644	4,592	3,920
Banks	2,725	1,962	2,676
Gas stations	16,815	12,778	21,755
Other Emirates	353	353	19,758
Others	29	-	655
	314,801	313,410	374,676

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)**
19 TRADE AND OTHER RECEIVABLES (continued)

Trade and other receivables are measured at amortised cost using the effective interest method.

Trade and other receivables from Other Emirates, taxi, gas stations, telecom, banks and others are not secured, non-interest bearing and are generally on terms of 30 to 90 days. The allowance for expected credit losses or impairment incurred for trade and other receivables from other Emirates, taxi, gas stations, telecom, banks and other is considered to be not material.

Receivables from fines and penalties are not secured, non-interest bearing, and customers are generally required to pay the violation within 12 months from the issuance date. The movement of loss allowance on receivable relating to fines and penalties were as follows:

	31 March 2023	31 December 2022	31 March 2022
	(unaudited) AED'000	(audited) AED'000	(unaudited and not reviewed) AED'000
Balance at the beginning of the period / year / period	183,074	196,680	196,680
Provision for expected credit losses	7,367	26,614	9,723
Write offs during the period / year / period	(10,784)	(40,220)	(10,674)
Balance at the end of the period / year / period	179,657	183,074	195,729

The provision for expected credit losses for the period has been included as "Impairment loss on receivables" in the condensed interim statement of profit or loss and other comprehensive income. The Company fully writes off a trade receivable arising from a violation when there is no realistic prospect of recovery, which is estimated by management to be at the end of the average customer useful life, which is five years.

Set out below is the ageing analysis of the Company's trade receivables from violations using a provision matrix:

31 March 2023 (unaudited)	Expected credit loss %	Gross carrying amount AED'000	Loss allowance AED'000
Current	41%	111,763	43,847
1-90 days	60% - 65%	13,639	8,286
91-180 days	66% - 70%	10,964	7,241
180 - 365 days	71% - 80%	19,967	14,902
365+ days	84%	125,851	105,381
		282,184	179,657
31 December 2022 (audited)	Expected credit loss %	Gross carrying amount AED'000	Loss allowance AED'000
Current	39%	111,887	43,895
1-90 days	58% - 63%	12,536	7,616
91-180 days	64% - 68%	10,451	6,904
180 - 365 days	70% - 79%	22,691	16,962
365+ days	83%	128,617	107,697
		286,182	183,074

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)**
19 TRADE AND OTHER RECEIVABLES (continued)

31 March 2022 (unaudited and not reviewed)	Expected credit loss %	Gross carrying amount <i>AED'000</i>	Loss allowance <i>AED'000</i>
Current	41%	110,991	45,405
1-90 days	57% - 62%	13,936	8,333
91-180 days	64% - 66%	11,614	7,579
180 - 365 days	69% - 79%	18,694	13,715
365+ days	87%	138,256	120,697
		<u>304,164</u>	<u>195,729</u>

20 CASH AND CASH EQUIVALENTS

	31 March 2023 (unaudited) <i>AED'000</i>	31 December 2022 (audited) <i>AED'000</i>
<i>Cash at bank</i>		
- In current account	596,618	321,758
- Fixed deposits with maturity of less than three months	500,000	500,949
	<u>1,096,618</u>	<u>822,707</u>

Bank balance represent amounts held in current accounts and deposit maintained with Emirates NBD operating in the UAE.

21 RELATED PARTY BALANCES AND TRANSACTIONS

Related parties comprise the Parent, ultimate controlling party, the shareholders, key management personnel, subsidiaries, joint venture, directors and businesses which are controlled directly or indirectly by the ultimate controlling party, or directors or over which they exercise significant management influence. The Company has availed the exemption as per para 25 of IAS 24 Related Party Disclosure and consider the entities controlled by Government of Dubai as non-related except for RTA, Dubai Taxi Corporation (DTC), Dubai E-Government, Dubai Digital Authority, Emirates NBD Bank PJSC (ENBD) and Emirates National Oil Company (ENOC).

The Company, in the normal course of business, receives services from and provide services to related parties. These transactions comprise the purchase and sale of goods and services in the normal course of business at terms determined by the management. Additionally, the Company entered into a Service Concession Agreement with RTA (Note 15), Transitional Services agreement with RTA and debt agreement with Emirates NDB Bank PJSC (Note 22).

The following table summarizes related party balances for the relevant financial period.

	31 March 2023 (unaudited) <i>AED'000</i>	31 December 2022 (audited) <i>AED'000</i>
Due from related parties		
<i>Entities under common control of the Government of Dubai</i>		
Roads and Transport Authority*	81,373	72,240
Dubai E-Government	77,100	66,408
Dubai Taxi Corporation	17,686	5,660
	<u>176,159</u>	<u>144,308</u>

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)**
21 RELATED PARTY BALANCES AND TRANSACTIONS (continued)

	31 March 2023 (unaudited) AED'000	31 December 2022 (audited) AED'000
Due to a related party		
<i>Entities under common control of the Government of Dubai</i>		
Roads and Transport Authority*	117,289	313,492
Loan from a related party		
<i>Entities under common control of the Government of Dubai</i>		
Emirates NBD PJSC	3,986,374	3,985,573

*With respect to the balance due to and due from Roads and Transport Authority, the Company does not have an enforceable right to offset and therefore these have been presented separately.

During the year ended 31 December 2022, the Company obtained a financing facility with a related party, as has been disclosed in Note 22.

Bank balances as disclosed in Note 20 are held with a related party bank.

Transactions with related parties
Commission expense

Transactions with ENBD, other than finance cost on borrowings as explained in Note 22, relates to commission paid for collection services provided by ENBD and amounts to AED 0.6 million for three-month period ended 31 March 2023 and AED 0.6 million for three-month period ended 31 March 2022. Transactions, gross of commission earned, with ENOC relate to the sale of Salik tag and recharge cards and amount to AED 37 million for three-month period ended 31 March 2023 and AED 35 million for three-month period ended 31 March 2022.

Tolling fees collected by Dubai Taxi Corporation

Dubai Taxi Corporation ("DTC") is a subsidiary of RTA which is ultimately controlled by the Government of Dubai. Tolling fees collected by DTC represents toll fee collection by the taxis operated by DTC within the Emirate of Dubai and are based on trips under tollgates where there is a passenger in the taxi vehicle. Tolling fees collected DTC are AED 17.7 million for three-month period ended 31 March 2023 and AED 17.1 million for three-month period ended 31 March 2022. Historically, collections made by DTC were settled directly with the Government of Dubai's Department of Finance. Accordingly, the total effect of the settlement of the tolling fee portion of these transactions until the date of formation of the Company, that is 30 June 2022, is reflected in the condensed interim statement of cash flows as a financing activity. Effective from 1 July 2022, the amounts are collected by RTA on behalf of the Company and will be transferred to the Company in accordance with the terms of agreement with the Company.

Corporate costs allocation

The Company had been allocated expenses of AED Nil and for the three-month period ended 31 March 2023 and AED 27 million for the three-month period ended 31 March 2022 from RTA. These costs are derived from multiple levels of the organisation including shared RTA corporate expenses and shared agency expenses. The allocated corporate costs include, but are not limited to, executive oversight, legal, finance, human resources, audit, strategic planning, and IT governance and are allocated to the Company to represent the cost of providing these services. Further, RTA's Director compensation is included in these amounts. The amounts allocated to the Company are intended to represent the costs of providing these services, and management believes the allocation methods are reasonable. However, the actual cost of obtaining these individual services, if the Company were a stand-alone company, could be materially different. The cost of the services provided by RTA and TRA were determined by the most relevant allocation method, primarily relative percentage of headcount or revenue. These costs are recorded as corporate allocation expenses in the condensed interim statement of profit or loss and comprehensive income. Effective from 1 July 2022, the Company entered into a transitional services agreement with RTA for assistance with such back-office functions, as have been detailed below. Accordingly, corporate costs were allocated to the Company until 30 June 2022 and that no such costs have been allocated following the transitional services agreement.

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)**
21 RELATED PARTY BALANCES AND TRANSACTIONS (continued)
Transactions with related parties (continued)
Transitional Service Agreement

The Company entered into a transitional services agreement (“TSA”) with RTA, effective from 1 July 2022, wherein RTA providing services to Salik for performance of the tolling operations and back-office functions such as financial services, information technology (IT), human resources, administration, marketing and communication in accordance with the tolling Concession Agreement. During the three-month period ended 31 March 2023, an amount of AED 0.8 million has been charged by RTA for such transitional services and these have been included as ‘Transition service expense’ under ‘Other expenses’.

Service concession arrangement

As part of formation of Salik Company P.J.S.C., the Company entered into a Service Concession Agreement with RTA, pursuant to which RTA grants some of its mandates and powers under Dubai Law No. 17 of 2005 regarding the operation, maintenance and management of Salik i.e. Dubai's automatic road toll collection system. Refer Note 14 and 15 for the financial impact associated with the Concession Agreement.

Cash pooling

Until 30 June 2022, the Company utilised the RTA's centralised processes and systems for cash management. As a result, substantially all cash received related to the tolling business was deposited and comingled with RTA's general corporate funds. The Company did not have legal right to deposit or withdraw funds autonomously. Substantially all cash received by the Company was deposited in and comingled with RTA's general corporate funds and is not specifically allocated to the Company. Effective from 1 July 2022, the Company has its own bank account and ceased to use the centralized cash pooling process and systems of RTA. Accordingly, all the transactions are settled directly with the bank account of the Company from this date.

The total net effect of the settlement of these transactions until 30 June 2022 is reflected in the statement of cash flows as a financing activity and in the condensed interim statement of changes in equity as net distributions to parent.

	Three-month period ended 31 March 2023 (unaudited) AED'000	For the year ended 31 December 2022 (audited) AED'000	Three-month period ended 31 March 2022 (unaudited and not reviewed) AED'000
Cash pooling and general activities	-	(415,936)	(254,170)
Receivables from RTA	-	(451,296)	(184,515)
Corporate allocations	-	40,521	27,250
Net decrease in parent company investment	-	(826,711)	(411,435)

Key management and directors' remuneration

	Three-month period ended 31 March 2023 (unaudited) AED'000	31 March 2022 (unaudited and not reviewed) AED'000
Salaries and other benefits	2,267	-
End of service benefits	20	-
	2,287	-

NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)
22 BORROWINGS

	31 March 2023 (unaudited) AED'000	31 December 2022 (audited) AED'000
Term loan from Emirates NBD	4,000,000	4,000,000
Unamortised loan cost	(13,626)	(14,427)
Total borrowing	3,986,374	3,985,573
Less: current portion	-	-
Non-current portion	3,986,374	3,985,573

On 30 June 2022, the Company and Emirates NBD Bank entered into an agreement to underwrite a 5 year, AED 4,200 million unsecured credit facility (the “Facility”). The Facility is bifurcated further into a term facility commitment of AED 4,000 million and a revolving facility commitment of AED 200 million. The purpose of the facility is firstly, towards making an upfront payment as per requirements under the Concession Agreement; and secondly, for general corporate purposes including fees and expenses in relation to the Facilities.

Borrowings under the term facility carries variable interest at 3-month EIBOR plus a margin at a rate per annum of 0.82%. The upfront fee under the Facility is 0.4% flat and commitment fee on revolving credit facility is 0.25% per annum, calculated on daily undrawn and available commitments, and payable quarterly in arrears. Transaction costs incurred in relation to the term facility have been deducted from the financial liability amount and considered in the computation of the effective interest rate. The upfront fee allocated to the revolving facility has been capitalised and will be amortized on a straight-line basis over the term of the agreement and the same have been disclosed as ‘Other asset’ in the condensed interim statement of financial position.

Principal amounts outstanding under the term facility will be due and payable in full on final maturity which is 5 years from the date of the facility agreement.

The Facility contains customary representations and warranties, subject to limitations and exceptions and customary covenants restricting the Company's ability to declare dividends or make distributions in the event of outstanding default or a default that may occur as a result of such dividend distribution. The Company is also required to comply with financial covenant, leverage (Net Debt to EBITDA): 5x or lower tested semi-annually with testing commencing from June 2023.

As at 31 March 2023, the Company has access to the following borrowing facilities:

	31 March 2023 (unaudited) AED'000	31 December 2022 (audited) AED'000
Total available facilities	4,200,000	4,200,000
Facility utilised	(4,000,000)	(4,000,000)
Available financing facility	200,000	200,000

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)**
23 PROVISION FOR EMPLOYEES' END-OF-SERVICE BENEFITS

	31 March 2023 (unaudited) AED'000	31 December 2022 (audited) AED'000
Balance at the beginning of the period / year	2,624	2,377
Charge for the period / year	62	988
Liability of employees not transferred to the Company	-	(741)
Balance at the end of the period / year	2,686	2,624

24 TRADE AND OTHER PAYABLES

	31 March 2023 (unaudited) AED'000	31 December 2022 (audited) AED'000
Trade payables - Operation and Maintenance service provider	28,852	38,727
Fine refund payables	2,859	2,871
Employee benefits	1,476	1,629
Commission accruals and other payables	16,668	16,588
	49,855	59,815

Trade and other payables are short-term in nature and are non-interest bearing. These are measured at amortised cost using the effective interest method.

25 CONTRACT LIABILITIES

As of 31 March 2023, current contract liabilities of AED 299.3 million (31 December 2022: AED 294.3 million), and non-current contract liabilities of AED 44.6 million (31 December 2022: AED 43.2 million), either relate to account balances paid in advance by the customer or arise from tag sale activation fees. The Company expects to recognise these unsatisfied performance obligations as revenue over a period of up to 5 years. At the end of 5 years any inactive customer account balances will be released and recognised as revenue.

As of 31 March 2023, contract liabilities of AED 157.8 million, arising from tag activation fees will be recognized as revenue as follows:

Year ended	AED'000
2023	25,859
2024	19,939
2025	15,173
2026	8,083
2027	88,709
Total	157,763

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)**
25 CONTRACT LIABILITIES (continued)

Movements in contract liabilities is as follows:

	31 March 2023	31 December 2022	31 March 2022
	(unaudited) AED'000	(audited) AED'000	(unaudited and not reviewed) AED'000
Balance at the beginning of the period / year / period	337,533	313,346	313,345
Add: Recharges during the period / year / period	459,955	1,673,173	429,348
Add: Tag activation fees	10,687	40,413	11,395
Less: Revenue recognised during the period / year / period - tolling fees	(454,246)	(1,651,575)	(421,112)
Less: Revenue recognised during the period / year / period - tag sales	(8,602)	(32,182)	(8,304)
Less: Inactive balance write-off during the period	(1,384)	(5,642)	(1,417)
Balance at the end of the period / year / period	343,943	337,533	323,255

26 SHARE CAPITAL

The share capital of the Company comprised of 7,500,000,000 (31 December 2022: 7,500,000,000) shares of AED 0.01 each. All shares are authorised, issued and fully paid up.

27 REORGANISATION RESERVE

The reorganisation reserve is related to the capital reorganisation wherein the Salik Tolling Business was transferred from RTA to Salik Company P.J.S.C. during the year ended 31 December 2022. It represents the difference between the capital contributed by the Parent (DoF) and the net parent investment resulting from the transfer of tolling business of RTA to Salik Company P.J.S.C as of 1 July 2022.

The movement in Net parent investment includes the impact of property and equipment not transferred to the Company (Note 16), the net distribution to the Parent (Note 21) and the total comprehensive income for the period 1 January 2022 to 30 June 2022, that is until the date the Company was legally set up and commenced its operations independently.

At the date of incorporation of the Company i.e., 30 June 2022, the Parent has contributed an amount of AED 205 million in the Company comprising of share capital of AED 75 million (Note 26) and remaining AED 130 million of capital contribution to the business. Further, additional capital contribution of AED 16.5 million was made by DoF following the incorporation of the Company. The total capital contribution of AED 146.5 million is not intended to be recalled by the Parent. Accordingly, the resulting Net parent investment of AED 146.5 million is offset by the capital contributed by the Parent and included in the reorganisation reserve.

As Salik did not comprise a separate legal entity for the three-month period ended 31 March 2022, therefore, paid-up capital or an analysis of reserves or components of other comprehensive income, which is separately identifiable have not been presented in the condensed interim statement of changes in equity. Net parent investment in the comparative period represents the cumulative net investment by RTA in the Company through that date.

28 STATUTORY RESERVE

In accordance with the UAE Federal Decree Law No. (32) of 2021, 10% of net profit of the Company is to be allocated every year to a statutory reserve. This statutory reserve, as per the Memorandum of Association, is subject to a maximum of 50%, of the Company's issued share capital. This reserve is not available for distribution except as stipulated by the law. During the period ended 31 March 2023 the Company has allocated AED Nil (2022: AED 37.5 million) from net profit to statutory reserve as the Company has reached the maximum limit for the reserve.

**NOTES TO THE CONDENSED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH PERIOD ENDED 31 MARCH 2023 (continued)**
29 EARNINGS PER SHARE

The following table reflects the income and share data used in the basic and diluted EPS calculations:

	<i>Three-month period ended</i>	
	<i>31 March 2023</i>	<i>31 March 2022</i>
	<i>(unaudited) AED'000</i>	<i>(unaudited and not reviewed) AED'000</i>
Profit attributable to ordinary equity holders of the Company (AED '000)	275,281	403,147
Weighted average number of ordinary shares for basic and diluted EPS (number)	7,500,000,000	7,500,000,000
Basic and diluted earnings per share for profit attributable to the ordinary equity holders of the Company (AED)	0.04	0.05

There were no instruments or any other items which could cause a dilutive effect on the earnings per share calculation.

Salik did not exist as a standalone legal entity in the comparative period presented. Therefore, for the purpose of comparative earnings per share we have considered the profit for the prior period attributable to the ordinary equity holders of the Company and the weighted average number of ordinary shares for the current period.

30 FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES
30.1 Financial risk factors

The Company's activities and borrowings expose it to a variety of financial risks: market risk (including foreign exchange risk, price risk and cash flow interest rate risk), credit risk and liquidity risk.

These condensed interim financial statements do not include all financial risk management information and disclosures required in the annual financial statements. As such, they should be read in conjunction with the Company's financial statements for the year ended 31 December 2022. There has been no change in any financial risk management policies since year end.

30.2 Capital risk management

The Company's objectives when managing capital are to safeguard the Company's ability to continue as a going concern in order to provide returns for the shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

There has been no material change in the capital risk management policies of the Company during this period.

31 FAIR VALUES OF FINANCIAL INSTRUMENTS

Financial instruments comprise financial assets and financial liabilities. The Company's financial assets consist of trade and other receivables, due from related parties and cash and cash equivalents. The Company's financial liabilities consist of borrowings, trade and other payables and due to a related party. The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The fair values of the above financial assets and liabilities approximate their carrying amounts.

32 OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES

As at 31 March 2023 and 31 December 2022, the Company had outstanding trade receivable balances with gas stations related to the purchases of Salik tag and recharge cards in the amounts of AED 16.8 million and AED 12.8 million, respectively. These financial assets are offset by the commission payable by the Company to the gas stations in the amounts of AED 855 thousand and AED 672 thousand respectively. The net amount is reported in the condensed interim statement of financial position. The Company has an enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis.

33 DEFERRED TAX

On 9 December 2022, the UAE Ministry of Finance released Federal Decree-Law No. 47 of 2022 on the Taxation of Corporations and Businesses (Corporate Tax Law or the Law) to enact a Federal corporate tax (CT) regime in the UAE. The CT regime is effective from 1 June 2023 and accordingly, it has an income tax related impact on the financial statements for accounting periods beginning on or after 1 June 2023.

The Cabinet of Ministers Decision No. 116 of 2022 specifies the threshold of income over which the 9% tax rate would apply and accordingly, the Law is now considered to be substantively enacted from the perspective of IAS 12 – Income Taxes. A rate of 9% will apply to taxable income exceeding AED 375,000 and a rate of 0% will apply to taxable income not exceeding AED 375,000 and a rate of 0% on qualifying income of free zone entities.

Current taxes will only be payable for financial years beginning on or after 1 June 2023 so the Company will be subject to current tax for the first time during the year ending 31 December 2024. However, as mentioned above, enactment of the legislation requires the Company to record deferred taxes using the enacted rate of 9%. Based on the assessment performed by the management, an immaterial deferred tax impact has been noted as of and for the three-month period ended 31 March 2023. As certain other cabinet decisions are pending as on the date of these condensed interim financial statements, the Company will continue to assess the impact of these pending cabinet decision on deferred taxes as and when finalized and published.

34 SUBSEQUENT EVENTS

The shareholders of the Company approved the dividend distribution of AED 491,407,500 during the Company's General Assembly Meeting on 6 April 2023.

35 IMPACT OF SEASONALITY ON THE BUSINESS

The Company is subject to moderate seasonal fluctuations, interim period revenue and earnings are typically sensitive to the traffic activity that tends to slow down during the summer months. As a result of moderate seasonal fluctuations, results for any quarter are not necessarily indicative of the results that may be achieved for any other quarter or for the full fiscal year.

36 APPROVAL OF THE CONDENSED INTERIM FINANCIAL STATEMENTS

The condensed interim financial statements were approved by the Board of Directors of Salik Company P.J.S.C. on 11 May 2023 and signed on its behalf by His Excellency Mattar Al Tayer, Chairman of the Board of Directors and Ibrahim Sultan Al Haddad, Chief Executive Officer.