مجموعة
ش.م.ك.
الصناعات الوطنية
(القابضة)
NI Group
National Industries Group
(Holding)

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الكويت في 2025/11/10

اشارة م.ص.ر/١٣/٣/٢ - ١٣٩٥

Mr. Hamad Ahmed Ali	السيد / حامد احمد علي المحترم
Chief Executive Officer -Dubai Financial Market	الرئيس التنفيذي - سوق دبي المالي
Greetings,	تحية طيبة وبعد,,,
Cc Securities and commodities Authority	نسخة الى السادة هيئة الاوراق المالية والسلع المحترمين

Subject: NIND's Analyst / Investor Conference

With reference to the above subject, and as per article No. (8-4-2) Continuing Obligations in the Premier Market of Boursa Kuwait Rule Book issued as per decision No.1 for year 2018, and since NIND has been classified in the premier market.

Kindly be informed that the Analyst/Investors Conference for the Third Quarter ended 30/09/2025 was held on Monday 10/11/2025 at 1:30 afternoon (KT). through a live webcast, with No material information has been circulated during the conference.

Furthermore, attached is the presentation of the Analyst /Investor Conference.

Sincerely

الموضوع : انعقاد مؤتمر المحللين / المستثمرين لمجموعة الصناعات الوطنية القابضة ش.م.ك عامة

بالاشارة الى الموضوع اعلاه وعملا باحكام المادة رقم (8-4-2) بشأن الالتزامات المستمرة للسوق الاول من قواعد البورصة الصادرة بموجب القرار رقم (1) لسنة 2018، وحيث تم تصنيف (صناعات) ضمن السوق الاول.

يرجى العلم بان مؤتمر المحللين / المستثمرين للربع الثالث المنتهي في 2025/09/30 قد انعقد يوم يوم الاثنين الموافق 2025/11/10 في تمام الساعة 1:30 ظهراً بتوقيت دولة الكويت عن طريق بث مباشر عبر شبكة الانترنت Live Webcast ولم يتم تداول اي معلومات جوهرية خلال المؤتمر.

ويسعدنا ان نرفق لكم العرض التقديمي لمؤتمر المحللين / المستثمرين .

وتفضلوا بقبول وافر الاحترام,,,

Faisal A. Al Nassar	**فيصل عبدالعزيز النصار**
Deputy CEO Finance and Administration	**نائب الرئيس التنفيذي للشؤون المالية والادارية**

مجموعة ش.م.ك. الصناعات الوطنية (القابضة) NI Group National Industries Group (Holding) (S.A.K.)

مجموعة ش.م.ك.
الصناعات الوطنية
(القابضة)
NI Group
National Industries Group
(Holding)

NATIONAL INDUSTRIES GROUP HOLDING (K.P.S.C)

Analysts and Investors Presentation

Nine Months Ended
30 September 2025

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National Industries Group (Holding)

Introduction to NIG

ANALYSTS AND INVESTORS PRESENTATION

ABOUT NIG

National Industries Group Holding (NIG) commenced its operation as a building materials manufacturing company founded back in 1961. NIG was listed on the Boursa Kuwait in 1984. NIG's growth from a building materials manufacturer to a multinational conglomerate is a great saga of dedication and commitment. Today, NIG manages several and manifold activities in core businesses including Building Materials, Petrochemicals, Oil & Gas Services, Mechanical Industries, Utilities, Real estate, Infrastructure and Financial Services.

Through the asset management expertise in managing financial portfolios, equity shares, and direct investment has brought home creditable and laudable profits to its shareholders.

The Group now owns major equities in various companies thriving in the financial investment and industrial investment sectors both regionally and internationally. NIG has spread its wings far and wide with simultaneous Investments in the Kingdom of Saudi Arabia, United Arab Emirates, United Kingdom and the Europe with major equities in several prominent companies in the region including Oil & Gas and Petrochemical Companies.

مجموعة الصناعات الوطنية (القابضة) ش.م.ك.
NI Group
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Subsidiaries Outlook

ANALYSTS AND INVESTORS PRESENTATION

National Industries Company - KPSC

National Industries Company - KPSC (NICBM) was established in Kuwait in 1961 to manufacture and market building materials and infrastructure products. NICBM remains a leader in the construction and building material sector in Kuwait and GCC due to the expansion of its industrial base and its commitment to a product diversification strategy to guarantee income growth and an increase in shareholders' equity. NICBM owns and operates 16 production plants and a quarry and has 1800 employees.

Ikarus Petroleum Industries Company - KSCC

Ikarus Petroleum Industries is well established as a leading investor in the energy industry throughout the Middle East. The Middle East region is rapidly growing as a global center in the production of petrochemicals.

Ikarus owns a controlling stake in Middle East Chemical Company Limited which owns 100% of a KSA-based Chlor Alkali producer (SACHLO). SACHLO produces caustic soda, chlorine, hydrochloric acid and sodium hypochlorite.

Noor Financial Investment Company - KPSC

Noor Financial Investment Company (Noor) was established in Kuwait in 1996 and its shares were listed on the Kuwait Stock Exchange in May 2006. Noor is engaged in investment activities and financial services primarily in Kuwait, the Middle East, Asia, and other emerging markets. Noor offers a full spectrum of innovative and unrivalled investment and financial services which include both advisory and asset management.

Meezan Bank
The Premier Islamic Bank

HGG

نـــور للإتصالات
NOORTEL

Al Durra National Real Estate - KSCC (Al Durra)

Al Durra was established in 2005 to provide leadership in the expanding real estate industry throughout the GCC countries and the MENA region.

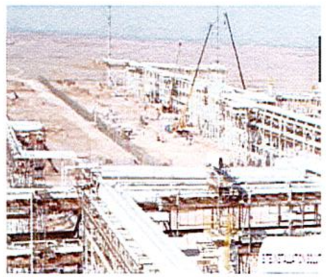
Al Durra is involved in every facet of the real estate industry, including purchasing, developing and selling both properties and land. Al Durra is also a leader in property maintenance throughout the region.

Al Durra holds significant stake in Mabanee Company (Mabanee), a leading real estate developer. Renowned for innovative, value-driven developments, Mabanee is listed on Boursa Kuwait and included in both the Premier Market and MSCI Index. Its core focus includes mixed-use destinations, shopping mall operations, and project design and management. This strategic investment aligns with Al Durra's vision for sustainable growth and real estate excellence.

Proclad Group

Proclad Group has firmly established itself as one of the leading suppliers of integrated solutions to a diverse range of market sectors with manufacturing facilities in United Arab Emirates, United Kingdom and Europe. With a commitment to providing clients with the complete service, Proclad has developed a group of specialist companies through a combination of investment and acquisition.





مجموعة الصناعات الوطنية ش.م.ك. (القابضة)

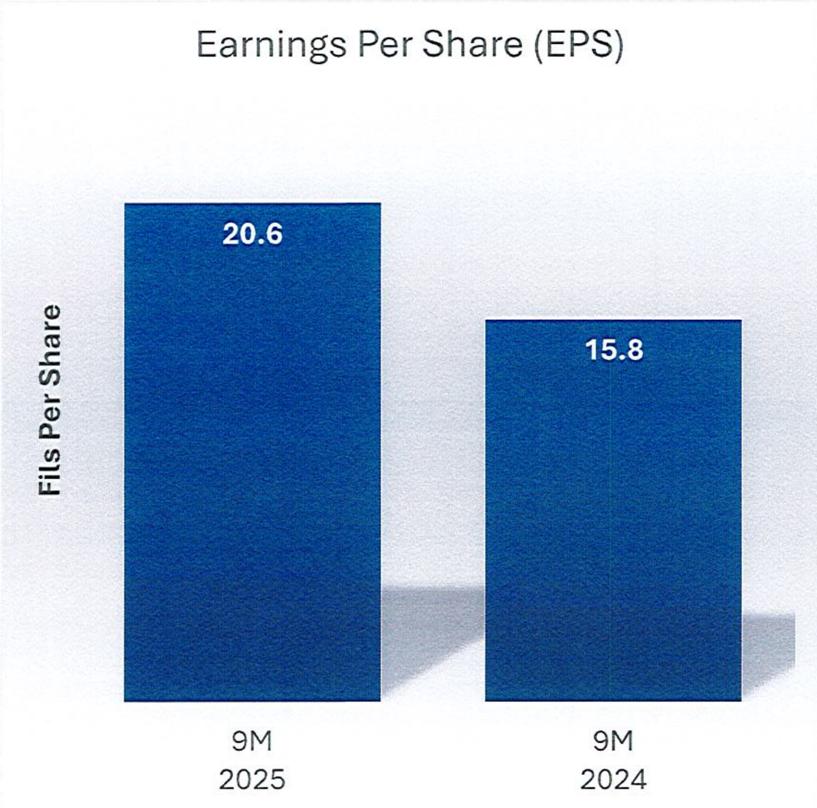
NI Group

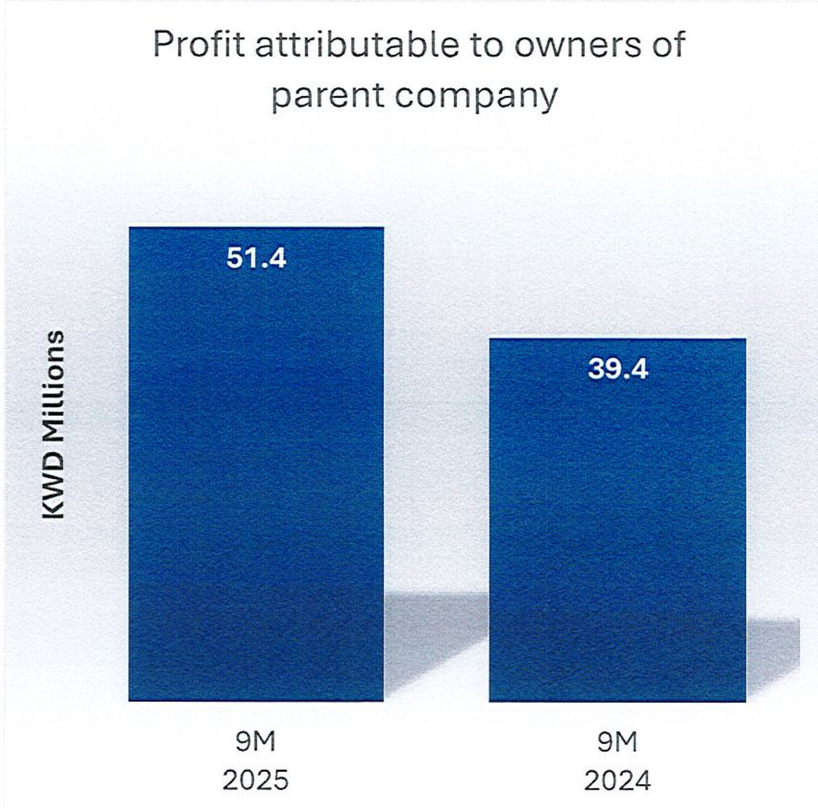
National Industries Group (Holding)

Financial Performance

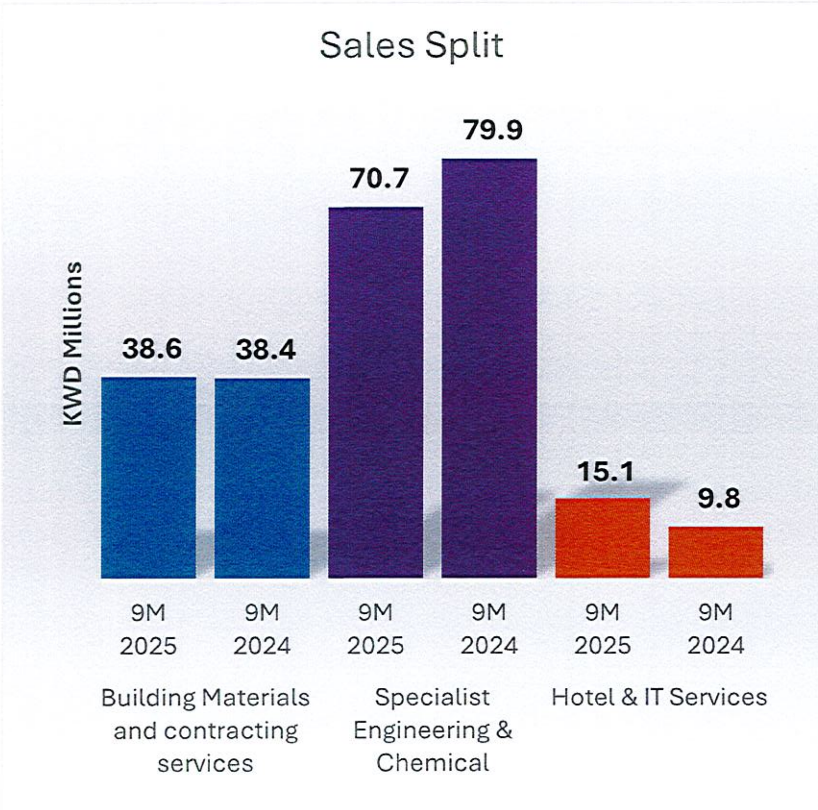
ANALYSTS AND INVESTORS PRESENTATION

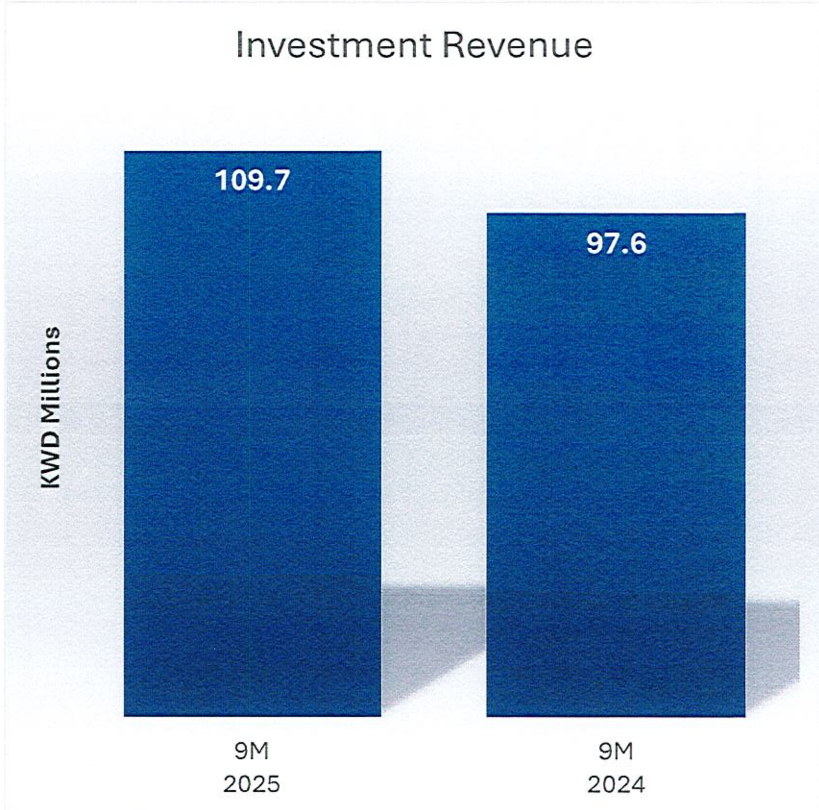
Earnings Per Share (EPS) & Net Profit
Nine Months ended 30 September 2025 & 2024



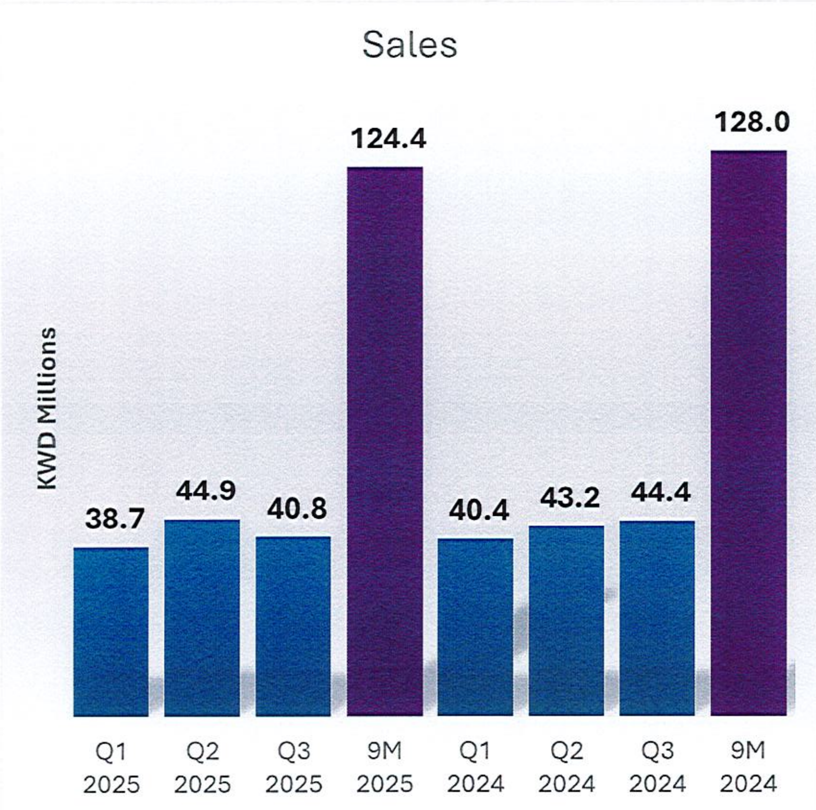


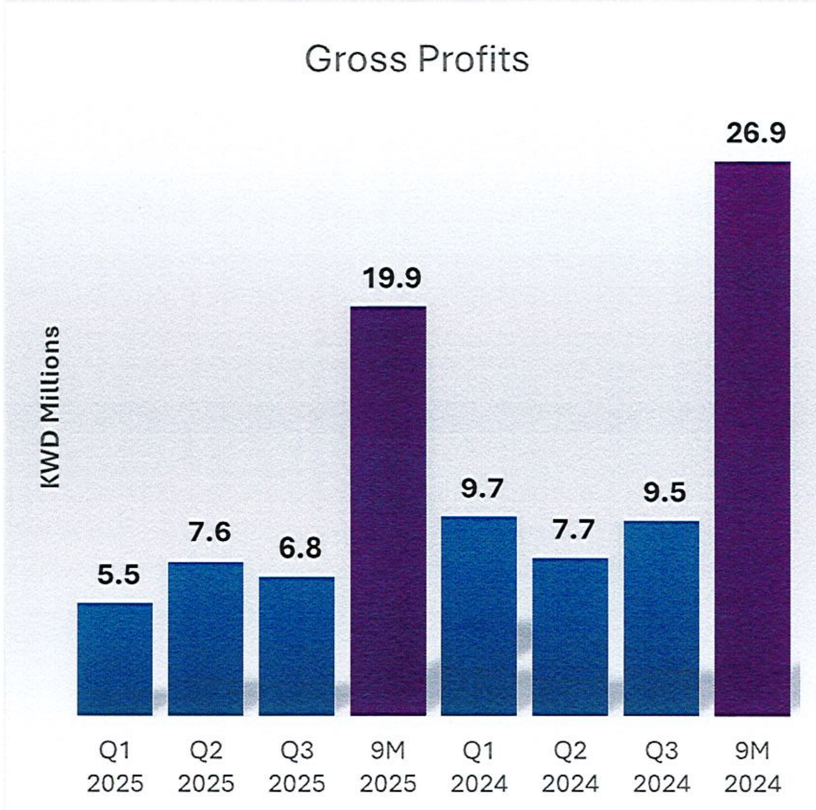
Sales Split and Investment Revenue
Nine Months ended 30 September 2025 & 2024





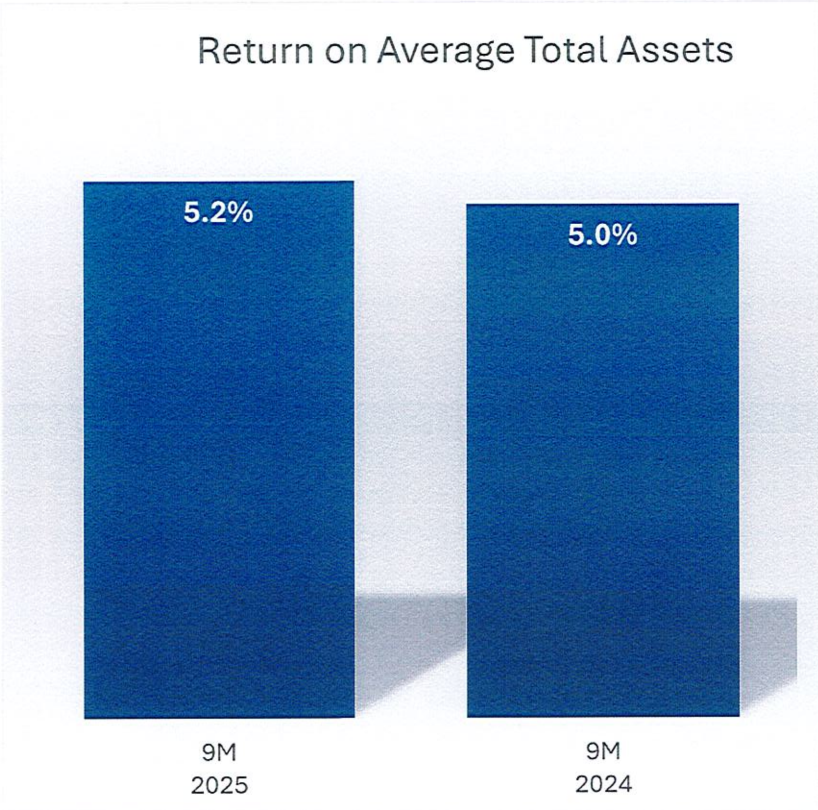
Quarterly Analysis of Sales and Gross Profits
Nine Months ended 30 September 2025 & 2024

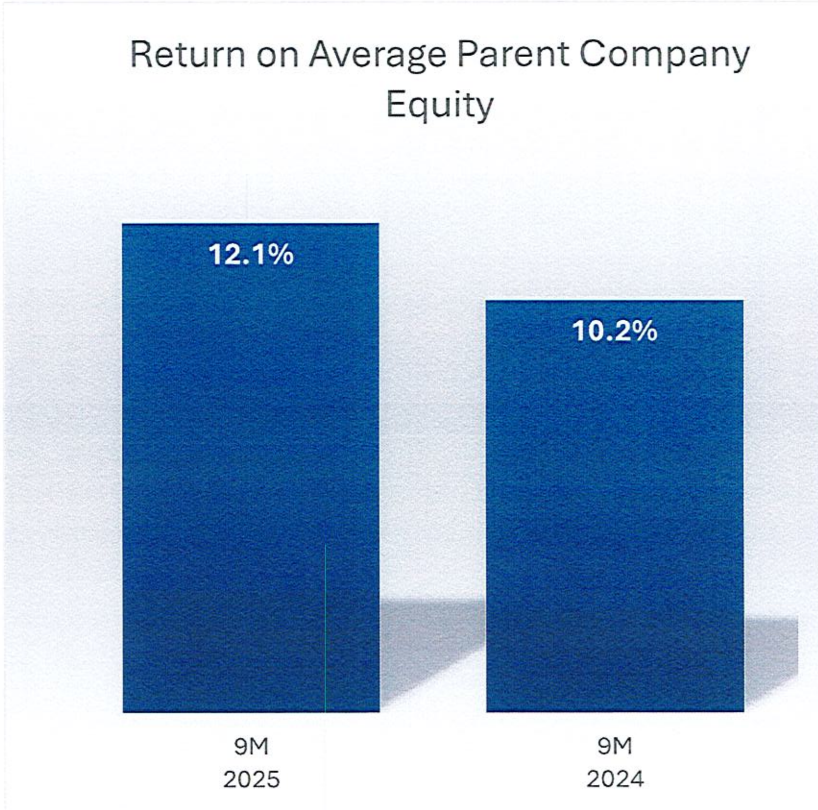




Return on Average Total Assets and Average Parent Company Equity

Nine Months ended 30 September 2025 & 2024





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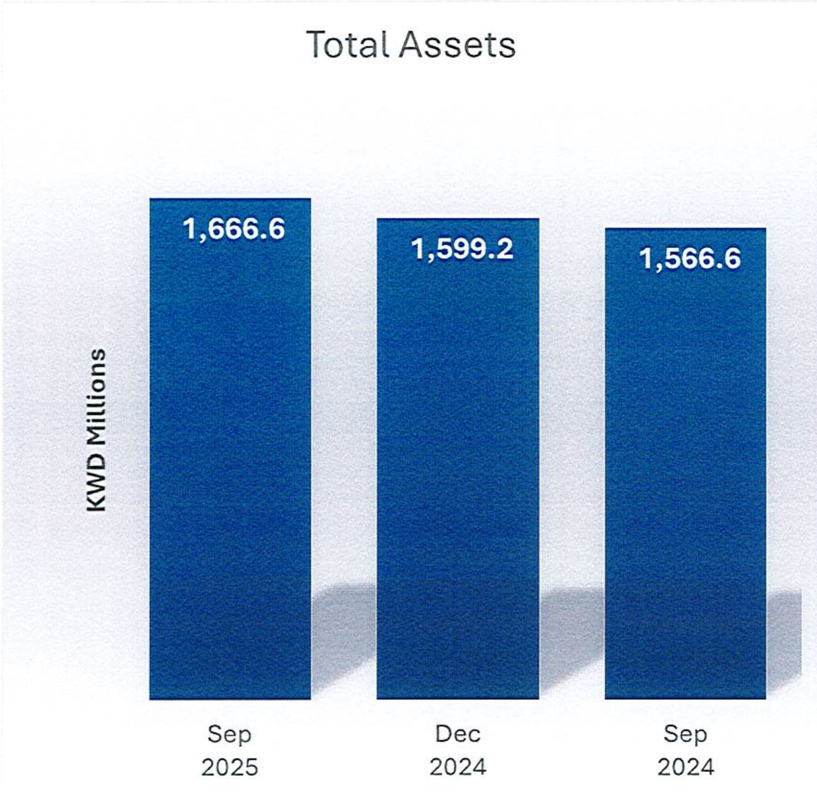
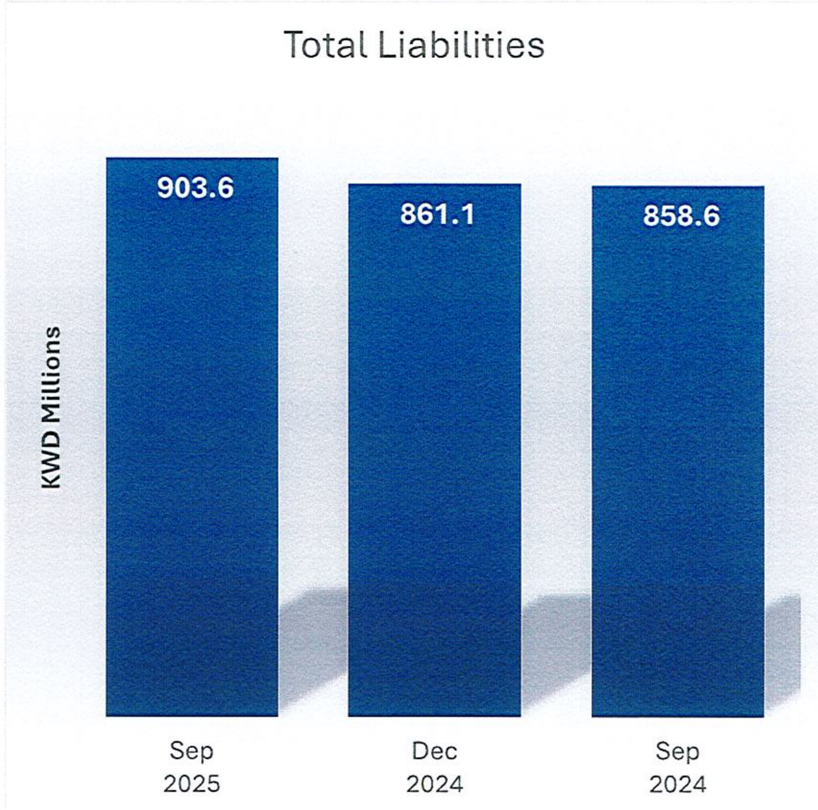
Financial Position

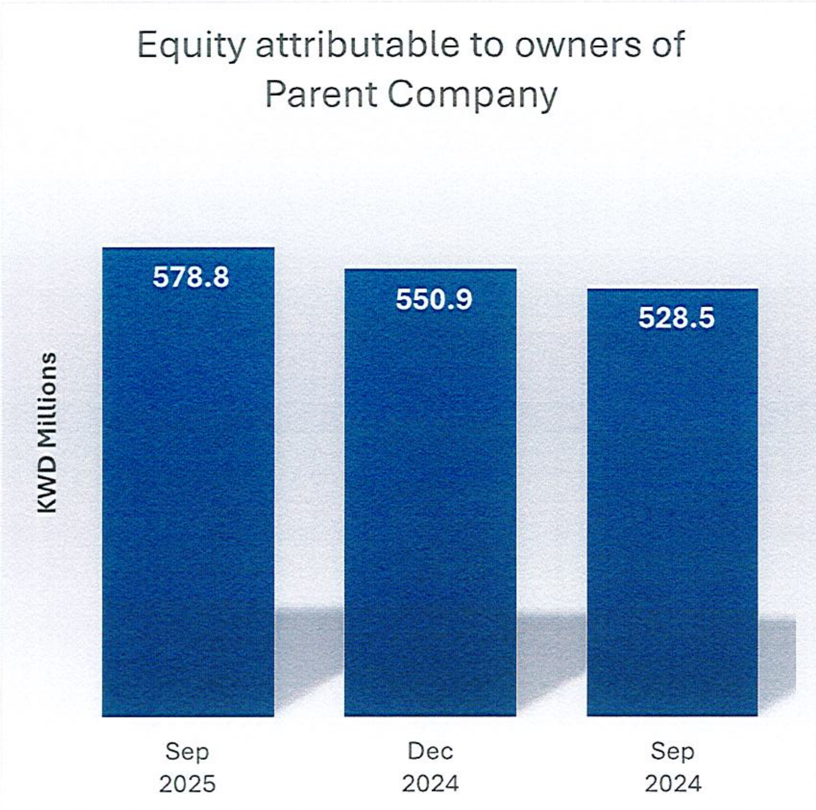
ANALYSTS AND INVESTORS PRESENTATION

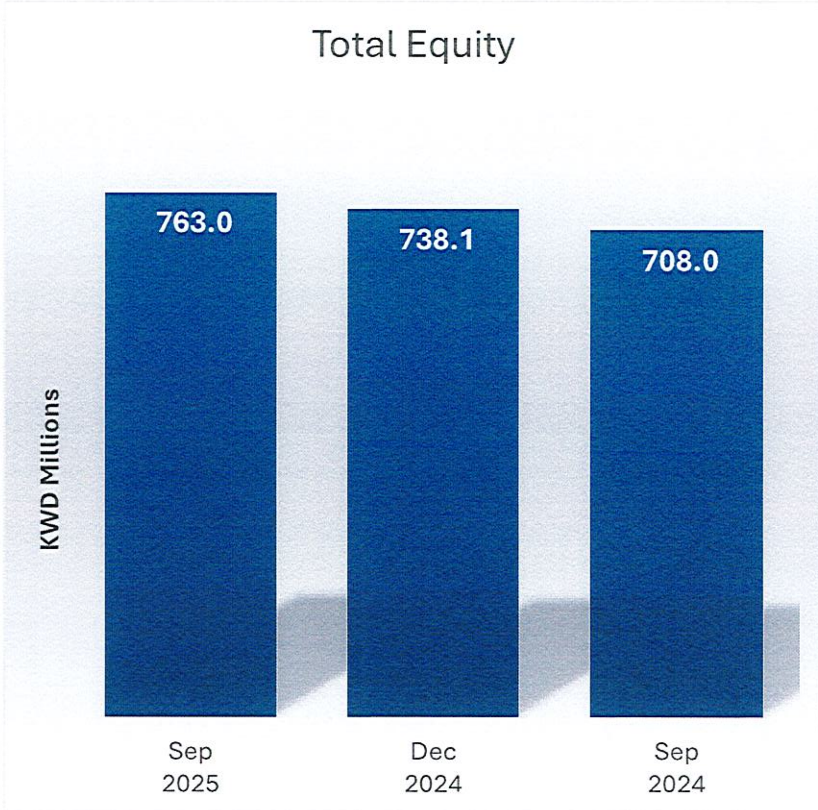
Total Assets & Liabilities
30 September 2025 / 31 December 2024 / 30 September 2024





Equity
30 September 2025 / 31 December 2024 / 30 September 2024





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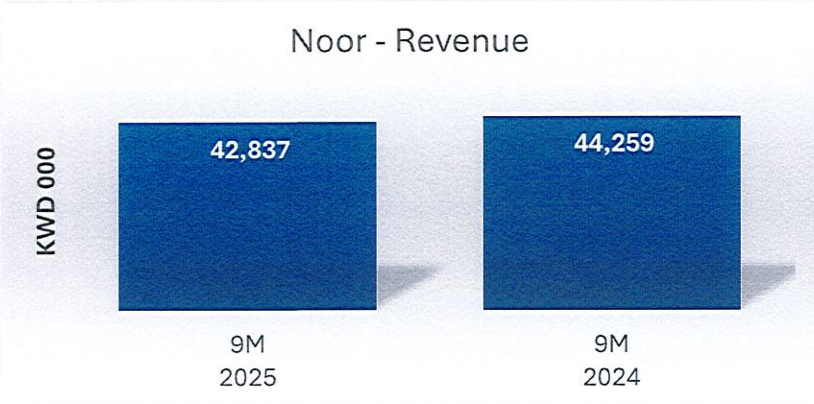
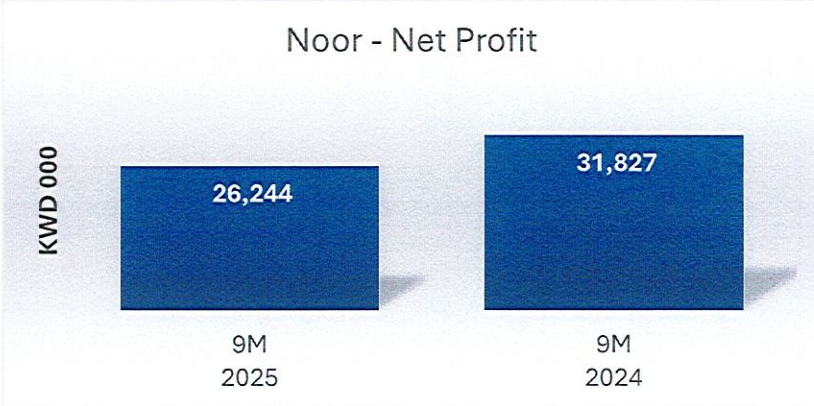
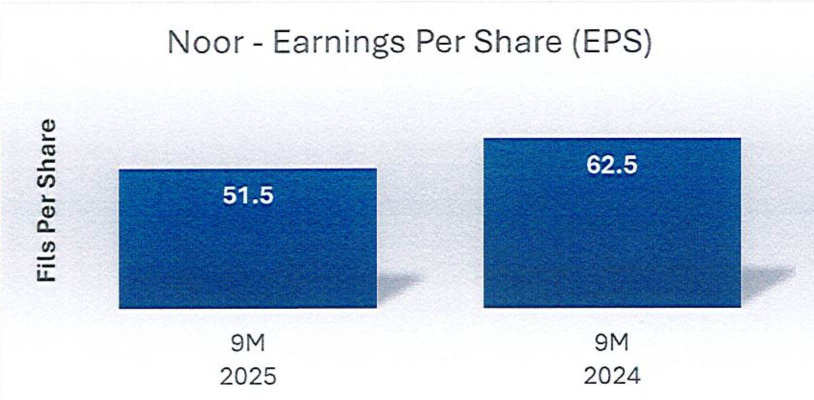
Subsidiaries Financial Performance

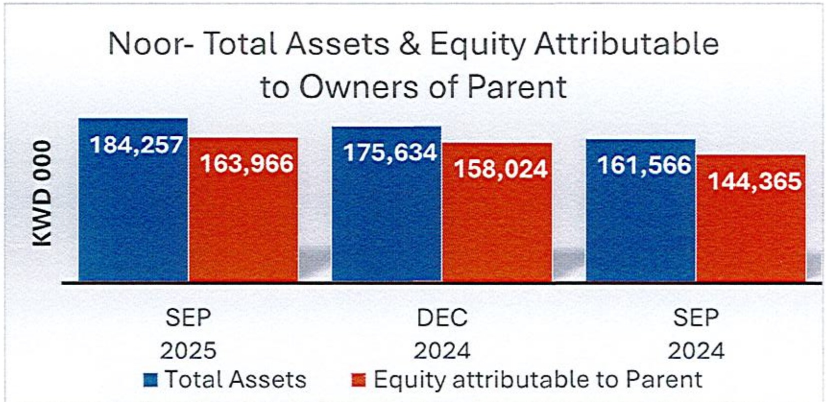
ANALYSTS AND INVESTORS PRESENTATION

Noor Financial Investment Company - KPSC (NOOR)
Nine Months ended 30 September 2025 & 2024



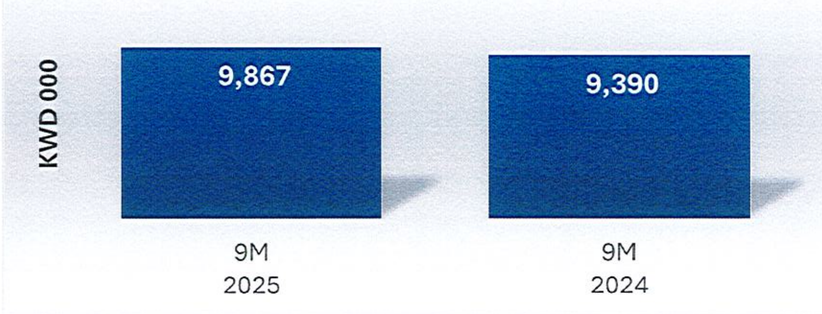


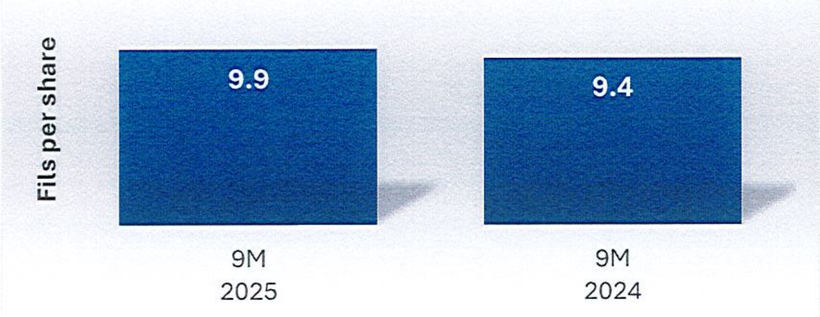


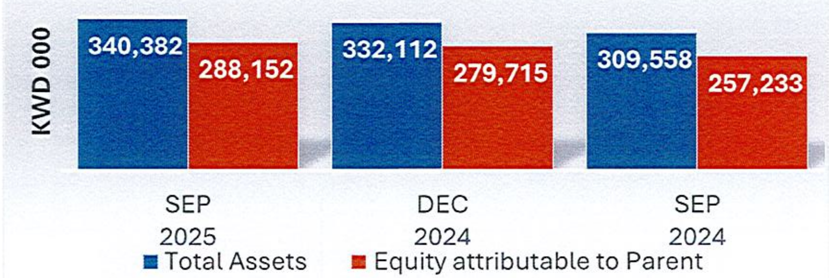


Al Durra National Real Estate - KSCC

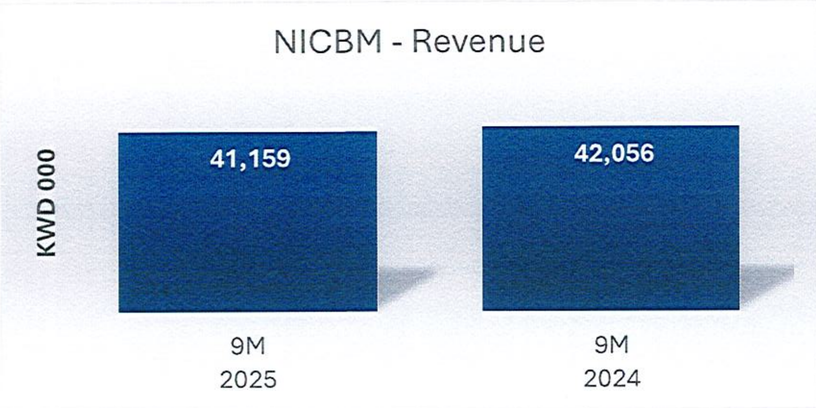
Nine Months ended 30 September 2025 & 2024

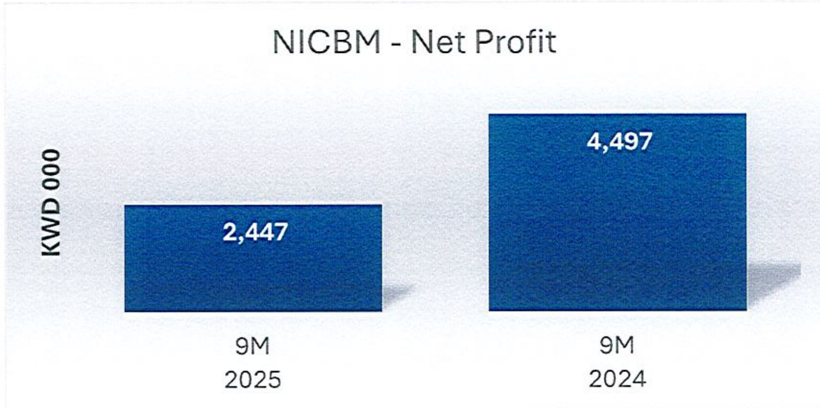


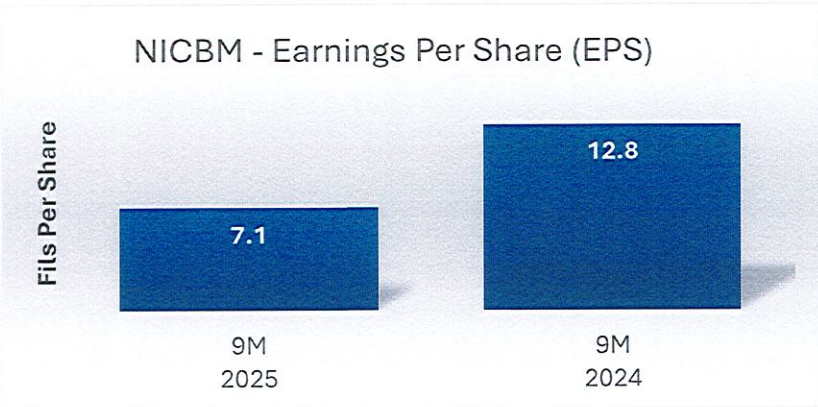


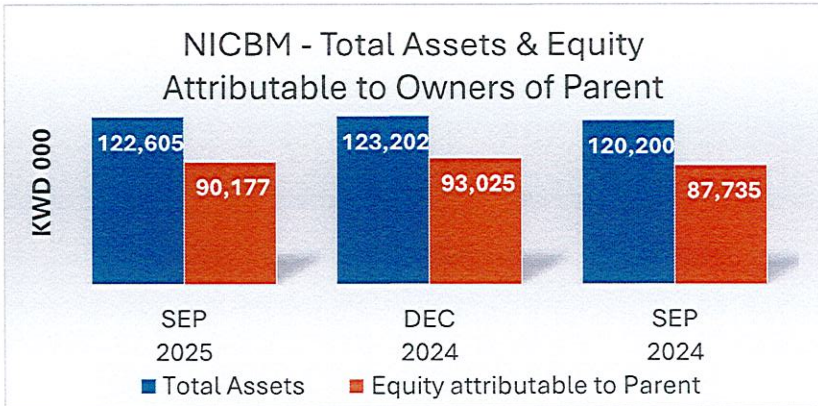


National Industries Company - KPSC (NICBM)
Nine Months ended 30 September 2025 & 2024

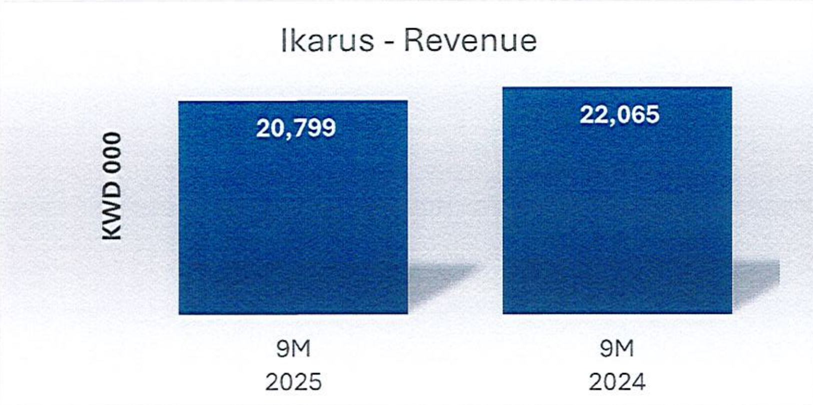


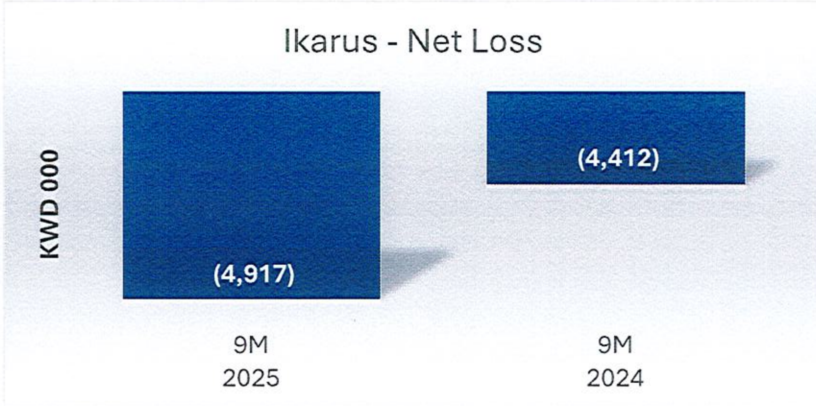


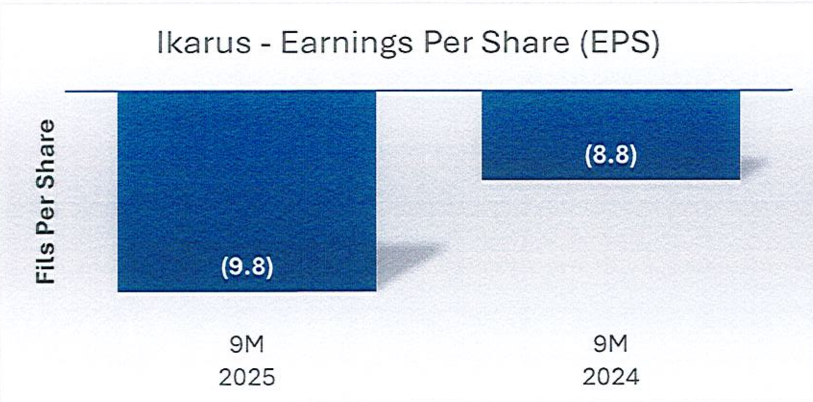


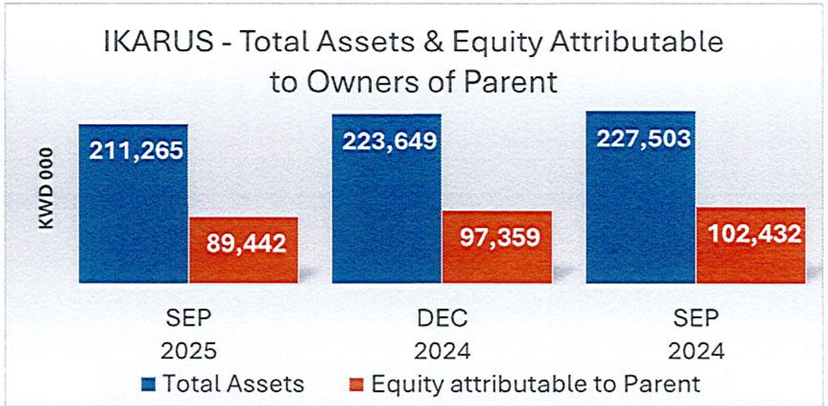


Ikarus Petroleum Industries Company - KSCC
Nine Months ended 30 September 2025 & 2024









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THANK YOU