



AMAN

رقم القيد في سجل شركات التأمين: 70 بتاريخ 16/9/2003
Register of Insurance Companies entry: 70 dated 16/9/2003
رخصة تجارية رقم: 543043 Commercial License No. 543043

Template for discussion report and analysis of the board of directors of the listed public shareholding company

Date:	08 APR 2026	
Listed Company Name:	Dubai Islamic Insurance and Re Insurance Co. (AMAN) PJSC	
The period of the financial statements covered by the report	Q4.2025	
Overview of the main results during the financial period	The company achieved a net Profit 8.13 million dirhams as at 31.12.2025 for shareholders	
Securities issued during the financial period	None	
Summary of the most important non-financial events and developments during the financial period	None	
Summary of operational performance during the financial period	- Gross Premiums	20,618,379
	- Net Written Premiums	535,772
	- Gross Technical Profit	28,063,143
	- Net Technical Profit	19,654,919
	- Net Investment Income	4,126,841
Summary of profit and loss during the financial period	- Net profit (Total)	32,617,154
	- Policy-holder	27,541,593
	- Share-holder	8,126,418
	- Qard Hassan from Shareholder to Policyholder	(3,950,172)
	- Non-controlling interests	899,315
Summary of financial position as at the end of the financial period	- Total assets	1,063,135,208
	- Total liabilities	1,015,804,140
Summary of cash flows during the financial period	- Net cash generated from operating activities	150,504,540
	- Net cash used in investing activities	(113,362,070)
	- Net cash from financing activities	(323,904)
	- Net increase in cash and cash equivalents	36,818,566
Main performance indicators		
Expectations for the sector and the company's role in these expectations	The company was in the process of exiting the insurance sector to transform into an investment entity, however, this process was interrupted when the counterparties cancelled the respective deals.	
Expectations regarding the economy and its impact on the company and the sector	We expect stronger growth and development of the local economy, which will have a positive impact on the company.	
Future plans for growth and changes in operations in future periods	We will continue to focus on creating sustainable value for our shareholders and business partners.	
The size and impact of current and projected capital expenditures on the company	N/A	
The developments of the implementation of projects, plans and transactions and deals that were discussed by the company's board of directors in the report for the previous fiscal year	N/A	

The name of the chairman of the company or the authorized signatory	Chairman / Jamal Ahmed Mohamed Al Jasmi	
Signature and Date:	08 APR 2026	
Company's Seal		

