Template for discussion report and analysis of the board of directors of the listed public shareholding company

Date	**3 November 2026**
Name of the Listed Company	National Industries Group Holding K.P.S.C. (NIG)
The period of the financial statements covered by the report	Interim Condensed Consolidated Financial Statements for the Nine months ended 30 September 2026.
Overview of the main results during the financial period	NIG reported a net profit of KD 17.3 million or EPS (Profit) of 6.9 fils for the Nine months of 2026 as compared to net profit of KD 51.4 million or EPS (Profit) of 20.6 fils for the same period in 2025. Whereas NIG reported a net profit of KD 4.8 million or EPS (Profit) of 1.9 fils for the 3rd Quarter ended 30 September 2026 as compared to net profit of KD 12.3million or EPS (Profit) of 4.9 fils for the same period in 2025. NIG reported revenue from sales and contracts with customers amounting to KD 76.3 million for the Nine months ended 30 September 2026 as compared to KD 85.8 million for the same period in 2025. Additionally, NIG reported gross profit amounting to KD11.1 million for the Nine months ended 30 September 2026 as compared to KD 13.6 million for the same period in 2025. Further, NIG reported share of results of associates amounting to KD 38.3 million for the Nine months ended 30 September 2026 as compared to KD 31.2 million for the same period in 2025.

Securities issued during the financial period	N/A
Summary of the most important non-financial events and developments during the financial period	On 4 June 2026, the Group completed the in-kind dividend distribution of approximately 29% of the total issued share capital of its subsidiary National Industries Company - K.S.C. (NICBM) to the Parent Company's shareholders (four NICBM shares for every 100 shares held), as approved by the Annual General Assembly on 30 April 2026. As a result, the Group's ownership interest in NICBM decreased from 51% to 21%, resulting in a loss of control. NICBM is now accounted for as an associate and its results, together with those of the Group's building materials division, are presented as a discontinued operation, with a gain on loss of control of KD 5.7 million recognised in the period.
Summary of operational performance during the financial period	For the Nine months ended 30 September 2026, NIG reported net operating profit amounting to KD 57.4 million as compared to KD 95.8 million for the same period in 2025.
Summary of profit and loss during the financial period	NIG reported total revenue for the Nine months ended 30 September 2026 amounting to KD 143.1 million as compared to KD 193.1million for the same period in 2025, reflecting continuing operations following the disposal of the Group's building materials division (see non-financial events above). Group's investment division revenue amounted to KD 66.9 million for the Nine months ended 30 September 2026 as compared to KD 107.4 million for the same period in 2025. The Group's building material division was disposed of during the second quarter (see non-financial events above); accordingly, no divisional revenue for this segment is reported for the Nine months ended 30 September 2026 (compared to KD 38.6 million reported for the same period in 2025, prior to disposal).

	NIG's specialist engineering & chemical division revenue amounted to KD 63.0 million for the Nine months ended 30 September 2026 as compared to KD 70.7million for the same period in 2025. NIG's hotel, IT services and other operations' revenue amounted to KD 13.2 million for the Nine months ended 30 September 2026 as compared to KD 15.1 million for the same period in 2025.
Summary of financial position as at the end of the financial period	The Group's total assets as of 30 September 2026 amounted to KD 1.66 billion as compared to KD **1.70** billion as of 31 December 2025 and KD 1.67 billion as of 30 September 2025. The Group's investment in associates as of 30 September 2026 amounted to KD 536 million as compared to KD **493** million as of 31 December 2025 and KD 447 million as of 30 September 2025. NIG's total borrowings as of 30 September2026 amounted to KD 835 million as compared to KD **788** million as of 31 December 2025 and KD 784 million as of 30 September 2025. The equity attributable to the owners of the Parent Company amounted to KD 572 million as of 30 September 2026 as compared to KD **597** million as of 31 December 2025 and KD 579 million as of 30 September2025.
Summary of cash flows during the financial period	The Group's net cash outflow from operating activities for the Nine months ended 30 September 2026 amounted to KD 7.8million as compared to inflow of KD 6.0 million for the same period ended 30 September 2025. Net cash inflow from investing activities for the Nine months ended 30 September 2026 amounted to KD 13.3million as compared to cash inflow of KD 32.3 million for the same period in 2025.

	Cash inflow from dividends received during the Nine months ended 30 September 2026 amounted to KD 16.6 million as compared to KD15.8 million for the same period in 2025. Net cash outflow from financing activities during the Nine months ended 30September 2026 amounted to KD 2.5 million as compared to cash outflow of KD 34.8 million during the same period in 2025.
Main performance indicators	**Earnings Per Share:** 30 September 2026: EPS (Profit): 6.9 fils 30 September 2025: EPS (Profit):20.6 fils **Net Debt to Equity ratio:** 30 September 2026:92% 31 December 2025: 76% 30 September 2025:77%
Expectations for the sector and the company's role in these expectations	Moderate growth of the investment sector is expected.
Expectations regarding the economy and its impact on the company and the sector	Moderate growth of the economy is expected as macroeconomic factors improve where the Group operates.
Future plans for growth and changes in operations in future periods	NIG in its business operations i.e., building materials, petrochemicals, oil & gas, specialist engineering, real estate, utility services, hotel & IT services and financial services is always looking for new opportunities.
The size and impact of current and projected capital expenditures on the company	Property, plant, and equipment purchases during the period ended 30September 2026 amounted to KD 3 million and we expect that future annual purchases of property, plant and equipment of the Company will range between KD 6 million to KD 8 million.
The developments of the implementation of projects, plans and transactions and deals that were discussed by the company's board of	N/A

directors in the report for the previous fiscal year	

The name of the authorized signatory	Ahmed Mohammed Hassan Chief Executive Officer
Signature	
Date	3 November 2026
Company's Seal	